# THE MACARONI JOURNAL

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December, 1978

# Macaroni Fournal

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# Macaroní Journal

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1978

Official publication of the National Macaroni Manufacturers Association, 19 South Bothwell Street, Palatine, Illinois. Address all correspondence regarding advertising or editorial materials to Robert M. Green, Editor, P.O. Box 336, Palatine, Illinois 60067.

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Spray the entire wreath with white iel. Add ribbon bows and colored balls for a festive touch.

More ideas on page 26.

DECEMBER, 1978

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### **Label Hearings**

Consumers complained that Federal food labeling rules not only are often inadequate but sometimes work to the detriment of the public's health.

Through three days of hearings in Through three days of hearings in Washington, almost 90 persons appeared before a tri-agency government panel to express their qualms that labeling requirements are too complex and inappropriate to help a person work out a good nutrition

Instead of the current requirements, most of those present asked the panel to enact "easily understood" rules, and to require food manufacturers to list every food ingredient.

labeling and disclosure requirements.

These views were expressed at the third of five hearings on food labeling, sponsored jointly by the Food and Drug Administration, Agriculture Department and Federal Trade Commission.

"Food labeling has not kept up with the changing times," FDA Commis-sioner Donald Kennedy stated at the opening session.

"The Government too often has responded to technological change by generating a patchwork system of regulation that is complex, duplica-tive, sometimes outdated and not likely to serve the best interest of consumers," Kennedy stated.

Food industry representatives generally concurred that many of the labeling requirements leave something to be desired, but urged the Government to assess the economic cost to the consumer of writing new

# International Durum Forum

The Second International Durum Forum held at Minut, North Dakota, was well attended by macaroni manufacturers, durum miller grain buyers, and farmers, although the good weather kept some farmers away who we're harvesting sunflower seeds.

The international aspect of the

meeting came in the participation of the Canadian growers who increased durum production 100 percent this year but got caught by bad harvesting weather and a strike by Canadian seamen operating laker vessels between the Great Lakes and St. Lawrence Seaway-and the U.S. durum growers interests in the world export

### Exports

Tom Hughes, administrator of the U.S. agriculture department foreign agricultural service, told the group that grain exports are the nation's ace as an opportunity field as important as in the hole in international trade.

Joseph Halow, executive director of the North American Grain Export Association, said activist farmers should shift their emphasis from bigger government subsidies to a stronger export program.

Both men foresaw a good year for U.S. farm exports in 1978-79, though perhaps not quite as good as the current year. They both predicted an excellent longer term future for exports.

Hughes described the Carter administration goal for farm exports as "long-term, stable, sustainable export growth-the kind that you can depend on when you make planting and marketing plans." He praised the agri-cultural trade bill just passed by Con-gress saying it would give added tools in developing markets. He also lauded the Intermediate Credit program designed to help develop port and other facilities in foreign countries to encourage greater imports of wheat.

### Domestic Use

NMMA President Paul Vermylen reported the macanni business had been so so up until mid-summer, but had been picking up in the past cent on an as is basis. The percentage couple of months. He expressed con- of vitreous kernels was 88 this year cern that new durum varieties be de- against 77 last year, and the falling veloped with improved quality of numbers test averaged 436 this year roots, good percentage of protein, and against last year's 275 when there was



color of the product. He noted that ten years ago the macaroni industry was composed of unsophisticated family organizations, but this is changing with larger concerns enter-ing the business and demanding stricter controls and management and quality control. He urged the growers look upon the macaroni business

Mel Maier, Administrator of the North Dakota Wheat Commission, described the durum picture as having 66 million bushels carryover plus 126 million bushel production for supply of 192 million bushels. With domestic demand taking 51 million bushels and exports 70 million, there would be a 71 million carryover into the crop

He noted that sunflowers have now become a more valuable dollar crop on fewer acres than durum, the number two crop in the state, and concluded that a rotation plan, durum following sunflower, was good agricultural practice.

### Quality Report

Dr. Bryan Donnelly of North Dakota State University Cereal Technology department, reported that yields were up on durum this year from 24 bushels to 30 bushels per acre. In a preliminary quality data

3. Brad Aho, Mohall, Ward
4. Lawson Jones, Webster, Righy
5. Sylveo Chaput, Langdon, Crosh test weight averaged 62 pounds to 6. Mark Kirk, Devils Lake, Wird the bushel compared to last year's 60.8; moisture percentage was 11.6 8. Dennis Rehek, Cando against last year's 12.4; protein was down slightly from 13.9 to 13.4 per-



Mickey Skinner noted that sprout damage infected much of the supplies throughout the year and undoubtedly contributed to lower con sumption during the first half of 1955

### Dr. Quick Honored

The first day of the Show was called Jim Quick Day as the durum pla breeder from North Dakota State Uni versity was honored for his contrib

tions to industry progress.

Samples were displayed in an open division, with hand-picked samples to youth division including 4-H and the samples are to the samples Future Farmers of America and the commercial division with one gallor of uncleaned samples. Tim Schwab 16-year-old boy from Devil Lake won both the open and you'h dissions and was awarded t' 3 US Sweepstakes award by the 'ational Macaroni Manufacturers Ass ciation president Paul Vermylen. He intered a 63-pound sample of Ward 1 urum

### **Prize Winners**

### Open Division

- 1. Tim Schwab, Devils Lake, Vard 2. A. C. Hendrickson, Sawye

- 7. Tom Sautner, Harvey, Rug ny

- 1. Tim Schwab, Devils Lake, Ward 2. Bard Aho, Mohall, Ward
- 3. Tom Sautner, Harvey, Rughy percial Division

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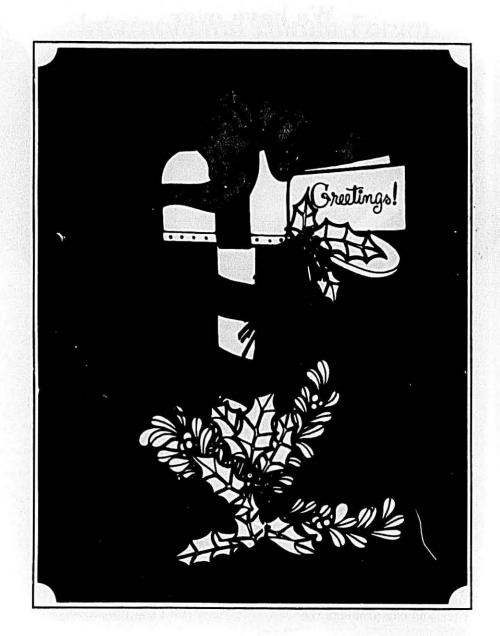
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### Prize Winners

### Commercial

- 1. Jerry Thuesen, Dagmar, Mont.,
- 2. Donald Swentsen, Keene, Crosby 3. George Lauenger, Karlsruhe, Crosby

### Exports Are Ace in the Hole

Tom Hughes, administrator of the U.S. Agriculture Department's Foreign Agricultural Service, told durum farmers, buyers and processors that grain exports are the nation's ace in the hole in international trade.

Joseph Halow, executive director of the North American Grain Export Association, said activist farmers should shift their emphasis from bigger government subsidies to a stronger export program.

Both men foresaw a good year for U.S. farm exports in 1978-79, though perhaps not quite as good as 1977-78. They also predicted an excellent longer-term future for exports.

### World Production Un

Hughes forecast that world durum production will exceed 20 million tons this year, about 50 percent more than last year. World trade in durum therefore will be down from last year's 4 million tons to the more normal level of 3 million tons, he said. Accordingly, U.S. durum exports will drop to about 50 million bushels (1.4 million tons), 20 percent less than last year.

World wheat production for 1978-79 will likely be below the record of two years ago but well above last year, bringing a slight increase in stocks, "World wheat trade is expected to be about the same as last year, and we look for U.S. exports to continue strong," he added.

World trade in coarse grains, in-cluding U.S. exports, should be near or above last year's record levels as well, Hughes said. World production is expected to set a record, swelling stocks by 10 million tons or more.

"Right now, we think U.S. agricultural exports for the fiscal year just started will total near or above the record level of \$27 billion in fiscal 1978," he said.

The \$27 billion is \$3 billion higher than the 1977 amount and four times as much as in 1970, Hughes continued. The growth of agricultural exports have made them basic to eco-



NMMA Sweepstakes Award Winner was Tim Schwab of Devils Lake, a sixteen-year-o'd high school student who won the Open Division and Youth Division.

nomic health in business and industry as well as on the farm he said.

### What Exports Mean

He quoted figures showing how farm exports help suppress the U.S. trade deficit, and outlined what the loss of export markets would mean to

"Without exports, for example, you would be faced with a 50 to 60 percent setaside on wheat every year. ... The harvest from almost one third of our cropland is sold overseas."

Wheat farmers rely more heavily on exports than most other farmers, he said. "Final figures for the 1977-78 marketing year show that 54 percent of your production of wheat was exported, and that includes an unusually high 78 percent of your harvest of

Moving on to an export forecast, Hughes said that the fiscal 1978 export level probably can be sustained or even bettered. "For the long term, import demand-particularly in the developing and the Communist countries-is almost certain to continue to grow," he added.

Hughes described the Carter administration's goal for farm exports as "long-term, stable, sustainable export growth-the kind that you can depend on when you make planting and marketing plans. Secretary Bergland has rejected the 'fire sale' approach to exports" because it sacrifices longterm for short-term gains.

Congress passed in its closing hour. He said it will give the Foreign Aggi-cultural Service some "adder took" to use in developing markets

"It will mean more agri ultural trade offices like the one w have opened in London, for example, and igher rank and more clout or our agricultural attaches in important countries," he said.

He also hailed the "intermedia credit program" designed to help de-velop port and other facilities in foreign countries to encourage greater imports of wheat.

### International Agreement

During a question period, Hughes said current negotiations for an international grain agreement are more or less stalled by opposition from the European Economic Community (the mon Market).

"There's little disagreement be tween the United States, Canada, Australia and Argentina; the difficultly is the European Community," he said.

The Carter administration wants minimum and maximum prices to pre-vent wild swings in the market, plus a world grain reserve so the U.S. doesn't have to spent as much of its own reserve, he said.

The administration opposes the proposal of Sen. George McCovern, D-S.D., for a grain "cartel," Hughes said. Officials fear it would cause problems for importing countries and affect the nation's non-farm ex orts.

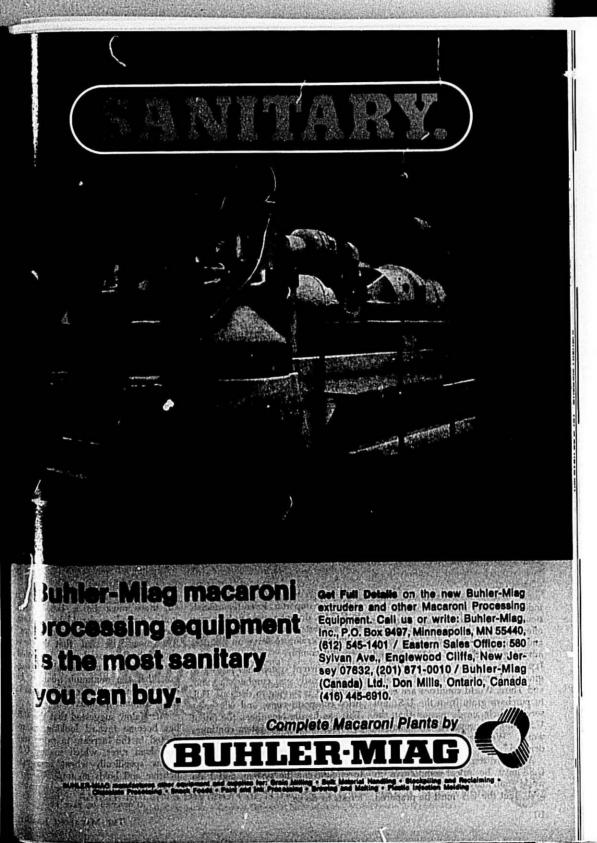
### **Halow Advocates Aggressive Exports**

In pointing to a bright fut e for U.S. grain due to rising consu ption abroad, Joseph Halow, ex utive director of the North Americ 1 Esport Grain Association, warne I that current governmental policies re not fostering, and indeed are serving as brakes, on sales growth.

He suggested that the U.S. hould adopt an aggressive export program that would in turn prevent many of the problems that both the admini tration and Congress have had to face in the past year in dealing with

"There is no way," Mr. Ilalov stated, "that the U.S. can avoid facing up to an increased demand. There

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### **Aggressive Exports**

(Continued from page 8)

no way that anyone can shelter the U.S. market from that impact. The well-being of agriculture depends on how the U.S. meets it. If the U.S. understands the demand and the reasons for it, the U.S. will be able to prepare for and respond to it. The result will be a healthier agricultural plant in the U.S.

"If the U.S. attempts to avoid demand growth, it will depress agriculture and ultimately bring on a chaotic situation when there is an outbreak from the pressures which weigh down on the market. Modified attempts to avoid squarely facing world demand will only help exacerbate the type of price-extremes market which government states it is attempting to avoid."

### Action Needed

Mr. Halow suggested a number of steps that the U.S. should pursue in best serving and meeting the potential growth in world grain demand. He said the first step "is obviously the realization that the U.S. has to export." He pointed out that more than half of the agricultural land is now used to grow crops for export, and if no exports were made, "the price for the production from the reduced acreage would be at least as high as the price for the production from the total acreage."

As a second step, he suggested learning to understand increased demand, its causes and the extent to which it can be satisfied. The latter he said includes measuring the extent to which needy nations might be able to finance purchases and distribute grain domestically.

He said such an analysis would indicate clerily that the socialist nations and the developing countries offer the best market opportunities, and that efforts to negotiate trade advantages with Western Europe and Japan represent no more than marginal undertakings. He said socialist and Third World countries are eager to purchase grain from the U.S., but serving their needs means that the U.S. must be prepared to say to the world, "We are here to meet your demand."

As a third step, Mr. Halow said the U.S. must be price competitive in world grain markets. "This means," he said, "that the U.S. must be prepared terests to do so."

to deal with price-cutting by other exporting countries. Most of the world buys on the basis of price first, and when some of the other exporters have quantities to ship, they cut prices in order to capture the market and dispose of their stocks.

"The U.S. should have standby authority to fight such price-cutting with subsidies, if necessary. We do not advocate the use of subsidies, but without the standby authority to institute them, the U.S. is virtually weaponless to urge other nations not to use subsidies."

He also suggested that the U.S. must also have available a wide range of credit programs, and he particularly urged that "credit availability should not be tied to political considerations." Along this line he cited legislation that extends credit to Eastern Europe and I hina, but "risks seriously offending the largest single buyer of U.S. grain, the Soviet Union, which is excluded."

Mr. Halow said the U.S. "cannot permit work stoppages or labor disputes to impede the flow of grain."

### For Major Inspection Review

He also suggested that the time has come for a major review by Congress of the grain inspection and weighing system, suggesting that the Federal Grain Inspection Service and its operations are a great burden. He said:

"Some feeling has been expressed that it may be too soon for Congress to review the system, but my feeling is that if Congress does not soon do so, it may be too late. There must be something wrong with a system with which no one is happy: neither farmer, grain dealer, grain exporter, flour miller nor importer. Even the officials in F.G.I.S. do not appear to be happy and suggest they are having a difficult time trying to serve an industry and still comply.

"The current system has proved to be very costly and cumbersome and, as such, it is serving to decrease U.S. price competitiveness and efficiency. This can hardly have been the intent of Congress. If the system continues to be as oppressive, one of the dangers is that there will be a great movement to shipping without grade to circumvent the system, and I do not feel it would be in our best interests to do so."

Government, Mr. Halow stated, "should get off the back of the industry and should let the industry perform its function."

"If government will not h lp exporters, it could at least stop lurdening them with a great deal of the regulation which decreases eliciency and really only adds to the tax burden," he stated. Mr. Halow recommended as additional actions continued improvement in "market servicing," through the private trade and the U.S.D.A. co-operator program. He said the U.S. must be sure its trade policies "permit it the greatest degree of flexibility in trading grain in world markets." He cited current negotations of a new wheat agreement and talk of a cartel among major exporters as examples of concepts that can restrict sales.

### Special Recognition of U.S.S.R.

"There can be no real export espansion program which does not give special consideration to the needs of the Soviet Union," Mr. Halow stated. "The U.S. cannot sell to the Soviet Union, or to any other customer of any size, as though it were doing that country a favor by doing so. If the Soviet Union is dependent on the U.S. for supplies, it is an interdependency. The legislators who continue to urge discrimination against the U.S.S.R. have provided no alternative to the nation's farmers or nation's economy. The sales restrictions are a negative effort. The U.S. should extend to the Soviet Union the credit facilities which it offers to other nations. The may not be used, but the Soviet Juion might begin to get the feeling t at we value their business."

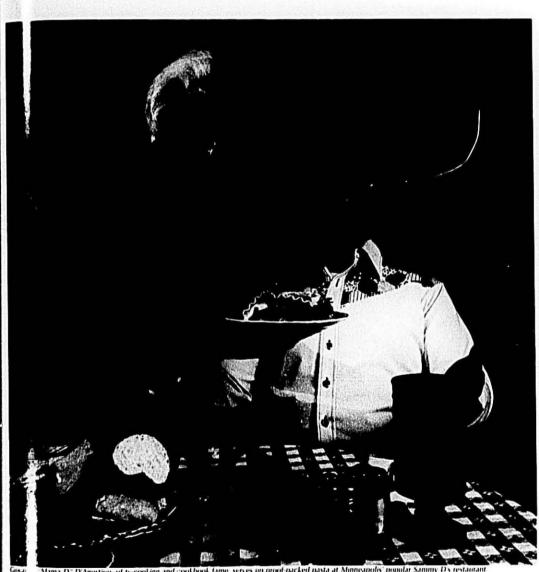
Mr. Halow also recommended that "if there must be a U.S.-U. S.S.R. grains accord, it should be re examined in the light of today's conditions."

This means, he said, that the level should be increased, and he loted. "It might not be unreasonable to suggest that the minimum quantity be raised in exchange for an increase in the maximum quantity."

Mr. Halow suggested that the U.S. has become inward looking, as reflected in the increase in price support loan rates, which makes U.S. grains, specifically wheat, less competitive and holds an umbrella over production in other nations; by under-

(Continued on page 12)

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**Aggressive Exports** 

(Continued from page 10)

taking unilateral cutbacks in production, "which have continued to puzzle foreign grain buyers;" by imposing controls on exports of grain to certain destinations, such as the U.S.S.R., by selectively applying limits based on "human rights" issues; by the complex and oppressive export grain inspec-tion and weighing system; by a negative attitude in government toward grain exports, and by moving to change the export reporting system "in such a manner as to place the exporter of U.S. grains at a district disadvantage with the sellers of foreign grains."

### French Buy U.S. Durum

A wheat trade mission from France, which visited the U.S. in the fall of 1977 under sponsorship of Great Plains Wheat, Inc., was cited by a G.P.W. marketing specialist as "an outstanding example of the success of the efforts to convince foreign buyers to use additional quantities of U.S. wheat." Nicolaas Konijnendijk, European marketing specialist for G.P.W. at Rotterdam, made this comment following a visit to Le Havre where he witnessed the discharge of 1 million bus of U.S. durum.

### Purchases Double

Oscar Goldstein, director of Semoulerie Normandie, who was a member of the French mission, told Mr. Konijnendijk during the unload-ing that the trip to the U.S. had made him confident about buying U.S. du-rums. As a result, Mr. Goldstein's purchases of U.S. durum have doubled during 1978. He uses 10,000 tonnes of durum per month in his own pasta plants and for semolina sales into other parts of the European Com-

Mr. Konijnendijk pointed out that this year France has imported 100,000 tonnes of U.S. durum and 66,000 tonnes from Canada, while in the previous year 44,000 tonnes came from the U.S. and 82,000 from Canada. In addition, France this year has imported about 80,000 tonnes through Italian ports, of which about 70% is U.S. origin.

"The U.S. has risen rapidly from second to first place in selling durum and the outlook for next year is very amounts of damage due to mildew, promising," said Mr. Konijnendijk. He frost and other factors.

pointed out that Mr. Goldstein is also very optimistic about sales of U.S. durum into France for the 1978-79 season since the French government is no longer fixing the sales price of semolina. This had led to production of improved semolina, adding to demand for better quality products from the United States

### French Production Down

Mr. Konijnendijk also observed that French durum production in 1978 is projected at a low level, probably no more than 250,000 tonnes, against the recent average of 500,000. Quality is expected to be below average, meaning that France may need to import between 250,000 and 300,000 tonnes of durum in 1978-79. "Great Plains Wheat will continue to make every effort to increase the U.S. market share in this highly competitive French market," Mr. Konijnendijk pointed out in his durum review.

### Rain Hurts Canadian Crop

Canada has brought in most of its 1978 grain crop, a harvest substantial in volume but below normal in

viding more than usual competition in world markets for the lower-quality grades of wheat and barley that are used as animal feed, analysts say. It moved by rail from inland elevators to would thus become more of a competitor for U.S. corn and soybeans, of Canada's high-quality wheat is used to make bread.

Statistics Canada, a government agency, estimates the Canadian wheat grain that have been harvested is crop at 761.8 million bushels, up 4.5% from last year's 729 million bushels. but 12% below the record 866.7 million-bushel crop of 1976. As usual, the province of Saskatchewan accounts for the bulk of this year's wheat crop, with an estimated 487 million bushels, or nearly 64% of the national total.

However, like the other two Western grain-growing provinces of Al-herta and Manitoba, 5askatchewan had heavy September rains that reduced the quality of the crop. Canada classifies its wheat into at least four basic grades, which reflect varying

Normally, as much as 80% of katchewan's wheat is in the two op grades, but this year only about vothirds of the crop is likely to 1 ike those grades, an official of the 1 ovinve's Agriculture Department Nevertheless, he adds, 1978 was by no means" the worst recent year for wet weather.

There's even a bright side to the wet weather, he asserts. Saskatchewan now has good moisture reserves in its soil, promising for early growth in

### Sales Prospects

As for the sales prospects for Canada's crops, an analyst at the Alberta Wheat Pool, a farmers' cooperative, notes that China traditionally is a big buyer of the lower grades of grain that are being harvested in greater abundance this year. China was Canada's largest customer for grain last year, accounting for 26% of its total wheat exports and about 17% of its total grain shipments abroad.

The Canadian Wheat Board, the state-owned marketing agency for wheat, oats and barley, says that for the current Canadian crop year, which started Aug. 1, its sales have Rain reduced the average quality of the grain so Canada should be protransportation system will again be heavily tested this year as large amounts of grain will have to be eastern and western ports.

"The grain is there and the ma ket which record crops are forecast this is there," the Wheat Board official byear, the analysts add. Normally, serves. It will be a question of mong serves. It will be a question of mo ng it, he adds.

He says it's difficult to sell or future delivery the lower grade of vear because the board never ki vs how much of such grades it is li ly to get. It received a lot of such g .in last year but little in 1976.

### More Durum

Of the total wheat crop, the be .rd will have more darum and less sping and winter wheat to market this y ar. The durum crop, used for pasta is expected to total 101.3 million bushels, up 116% from 46.9 million bushels last year. Italy took 39% of Canada's durum exports last year.

> NMMA Vinter Meeting February 4-8, 1979 Doral Country Club, Miami

> > THE MACARONI JOURNAL



### **Preliminary Quality Report**

Dr. Brendan Donnelly of the North Dakota State University Cereal Technology Department reported at the Durum Forum that 1978 crop quality was better than a year ago with higher test weight, more vitreous kernels, little or no sprout damage,

and acceptable protein.

Durum planting in North Dakota
was completed by June 13, about average, By September 12, 85% of the harvesting was completed with warmer, drier conditions than a year ago.

Preliminary quality reports are based on twelve samples from each county in North Dakota.



Brendan J. Donnelly (left) accepts a check for a Cereal Technology fellowship from NAMA Executive Secretary Bob Green.

### Strike Hampers Lake Shipping

A strike by Canadian seamen op-erating "laker" vessels between the Great Lakes and St. Lawrence Seaway ports may seriously affect ship-ments of U.S. and Canadian grains. About 75 percent of the "lakers" are Canadian flag vessels. Although there has been little effect yet on export movements because supplies are still available at deeper draft facilities, it is expected that if the strike continues for another week, stocks in position for export, particularly at Canadian ports, will have diminished. Although the strike will affect both U.S. and Canadian shipments, it is likely to affect the Canadian shipments more. While the U.S. has a number of lake port facilities with drafts deep enough to load ocean-going vessels, many of the Canadian facilities are older with shallow drafts that can only load the smaller "lakers." Grain is shipped to the export points, resulting in ships

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iontraditional Arizona* California New Mexico*	319 80 17	85 28 4	91 115	75.0 80.0 70.0	72.0 75.0 74.0	70.0 70.0	23,925 6,400	6,120 2,100	6 8
California	80	28						70.0 6,400 — 1,190	70.0 6,400 2,100 — 1,190 296

- Included in Winter Wheat prior to 1976.
- \*\* Based on USDA September estimates.

### 1978 NORTH DAKOTA DURUM WHEAT SURVEY WHEAT DATA

	High	Low	Ave.	1977 Ave.	1976 Ave.
Dockage, %	9.5	0.7	2.0	2.1	1.9
Test Weight, Lbs./Bu.	63.7	60,5	62.0	60.8	61.4
Hectoliter Wt., KG.	82.0	77.9	79.8	78.3	79.0
Moisture, %	12.4	10.9	11.6	12.4	10.9
Protein, %1	15.0	11.4	13.4	13.9	14.5
Protein, %2	14.5	11.9	13.0	13.8	14.0
Protein, %3	18.4	12,0	15.0	16.0	16.3
1000 Kernel Weight	45.2	35.7	41.0	43.1	40.2
Wheat Ash, %2 Kernel Distribution	1.74	1.47	1.61	1.55	1.58
Large, %	53	25	38	47	41
Medium, %	53 72	46	59	47 50	41 57
Small, %	5	100	11.00 m	20	3,
Fall Number, Units	480	309	436	275	469

1 As s moisture basis.

2 14.0% moisture basis. 3 Dry matter basis

### GRADING INFORMATION

	High	Low	- Ave.	1977 Ave.	1976 Lve.
Grade	1 HAD	2 AD	1 HAD	2 HAD	1 HAD
Vitreous Kernels, %	95	72	88	77	4
Shrunken and Broken. %	4.2	0.6	2.1	1.2	.3
Foreign Material, %	1.2	0.0	0.2	0.3	.2
Damage, %	1.4	0.0	0.5	2.1	.5
Total Defects, %	4.9	0.9	2.8	3.5	.9

Based on all graded samples tested in 1978, 86% of the crop should grade U. No. 3

Sixiy-four percent of the 1978 crop should be between 60 and 62.9 pounds to weight per bushel.

Fifty-three percent of the 1978 crop should be between 13 and 15.9% protein, 14%

plicated in that Canadian rails have been unable to keep the pipeline full

from these elevators by laker to the deeper port facilities for export. The problem for the Canadians is compacity so shipments cannot be diverted there for export.

DECEMBER, 1978

### MILLING AND MISCELLANEOUS DATA

	High	Low	Ave.	1977 Ave.	1976 Ave.
Semolin Extraction, %	56.1	50.0	52.9	50.8	53.5
Semolin. Ash, %2				0.56	0.57
Specks, 110./10 in2	33	17	26	28	25
Semolina Protein, %2	13.6	11.3	12.2	12.9	13.0
Wet Gluten, %2				43.3	42.7
15.06					

### Second Largest World Wheat Crop

The International Wheat Council IWC) is now forecasting 1978 world sheat production at 410 million tons 15 billion bushels), a seven percent ncrease over the 1977 production of cent short of the record 417.3 million pected to reach 44 million tons, a 15 ercent increase over the 38.5 million tons harvested last year, while propected to reach about 105 million tons, a 14 percent increase from the 92 million-ton outturn in 1977. (The USDA rojects the Soviet wheat crop at 110 nillion tons.) Wheat production in sia is estimated at 113 million lons, a ix percent increase over last record rop in India. For the other vheat exporting countries, production is estimated at 20 mil n tons, up slightly from the 19.8 m ion tons produced last year. Austra n production is expected to teach 1 5 million tons, compared with the di aght-reduced harvest of 9.4 million tons in 1977, and Argentine wheat production is forecast at about eight million tons, compared to the disastrons 5.3 million tons harvested last year. Most trade observers point out that the final outturn of the Aus-

### **Rain Improves Argentine Prospects**

Rains in both the northern and southern wheat producing areas of Argentina have provided relief from the drought that has affected the crop since August and the Argentine wheat 84.6 million tons, but only two per- crop is now considered to be in good condition. According to the USDA's ons harvested in 1976. The IWC re- Weekly Roundup of World Produc- Grain Exchange ports that the 12 percent reduction in tion and Trade, the harvest is now wheat production in the United States unofficially estimated to reach 7.4 and the five percent reduction in Eastern Europe will be more than last estimate. With the improved offset by increased production in other areas, particularly West Europe, the export from Argentina is now esti-Soviet Union and Asia. The harvest mated at almost three million tons in the European Community is ex- compared to only about 1.8 million tons in the current marketing year. A harvest of 7.4 million tons, although above last year's crops, is still below duction in the Soviet Union is ex- the Argentine harvest of 8.5 million tons in 1975-76 and the 11.2 million tons in 1976-77.

### **Over-Regulation Faces Grain Business**

The executive vice president of the year d to increased production in the Pt le's Republic of China and a greatest problem facing the grain in-Minneapolis Grain Exchange says the dustry is over-regulation by government and the associated rising costs.

Alvin W. Donahoo told the National Grain Grade Council that he sees better education of producers, consumers, country elevator operators, government officials and lawmakers as the answer to the problem.

"The misunderstandings of our business that surface in the living rooms of rural and urban America seem eventually to be reflected in regulatory laws in the malls of Congress and in state legislatures . . . The challenge, ralian and Argentine crops will de- as I see it, is to educate and inform

Donahoo listed "lawmakers and the regulators" as important audiences for the grain trade. "The lack of understanding and misconceptions found in this audience is frightening and poses a constant and seemingly unrelenting challenge to our indus-try," he added.

The trade needs to study changes that may increase the volume of business and reduce marketing costs, he said, noting that the three major grain exchanges recently agreed to verify inter-market spreads among comm clearing members.

The plan, developed by the Minneapolis Grain Exchange, Chicago Board of Trade and Kansas City Board of Trade, has reduced the cost of doing business for members of the

### Elects Officers

Merlin W. Mills, vice president, ADM Grain Co., has been elected the 86th president of the Minneapolis Grain Exchange through general balloting, succeeding Duane F. Stich, vice president and Northwest regional manager, Bunge Corp.

Re-elected to two-year terms as directors were: John G. Dill, Jr., Independent Elevator Co., Minneapolis, representing country elevators; Richard W. Goldberg, Goldberg Feed & Grain Co., West Fargo, N.D., representing country elevators; S. L. Matthies, General Mills, Minneapolis, representing terminal elevators; Lewis A. Remele, Peavey Co., Minneapolis, representing milling; and James E. Wilson, Atwood-Larson Co., Minneapolis, representing commission merchants.

Earl N. Sonnesyn, International Multifoods Corp., Minneapolis, representing shipping-cash grain traders, was elected to a two-year term as a director.

The new Board of Directors at its first meeting on Oct. 16, elected other officers. John P. Case, president, Kellogg Commission Co., is the first president, Ralph V. Hayenga, vice president, Honeymead Products Co., is the second vice president. Winston bend on weather and growing conditions from now until the crop is leady for harvest.

The public of the benefits of our marketing system and the role it plays in the nation's economy," he said.

R. Wallin, president and chief operating officer, Pillsbury Co., is the senior director.



# He's a Breadwinner

Stunt work demands the strength of a finely tuned athlete—the coordination of a ballet dancer—the nerve of a tightrope walker—the energy of a child. When the crew breaks for lunch he may find himself in a deserted ghost town or barricaded on the 17th floor of a building. Rarely, if ever, is he working near a restaurant.

He's learned that the surest way to provide himself with the energy he required is to bring it with him. He likes macare 1—always has. Aside from tasting good. needs the energy it supplies and likes to versatile ways it can be prepared.

He's probably unaware that his favorite brand of pasta starts at the ADM Milling Company. ADM begins with fine durum. milled into golden semolina. The quality pasta blends are then delivered, clean and consistent, to the pasta manufacturer.

At ADM, we don't mind it this stunt man doesn't know about our contribution to his favorite food. After all, we don't know that much about stunt work. What we do have in common, is the pride we take in the work we do. From the milling center — to the pasta manufacturer — to the consumer.

Breadwinners supplying Breadwinners since 1902.



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Baker's shortening, corn sweeteners, soy protein for the baking industry.

### **Grain Exchange Officers**

Other officers were re-elected, including Alvin W. Donahoo, executive vice president, Robert L. Johnson, treasurer, and W. Dustin Mirick,

assistant secretary.

The new president, Merlin W. Mills, who represents futures trading, has more than 30 years of experience in the grain industry in Omaha, Neb., Chicago, St. Louis, Mo., Decatur, Ill., and Minneapolis. He joined ADM Grain Co. in 1942.

Mills was the president of the Omaha Grain Exchange from 1963 through 1964 and was a member of the St. Louis Merchants Exchange and the Chicago Board of Trade. At October Price Range the Minneapolis Grain Exchange, Central State Nest 1 where he has been a member since 1970, he served as chairman of the Southeast Nest Run-\$11.40 to \$12.60 Finance Committee and is on the Frozen Whole-39.5¢ to 45¢ Clearing House Committee.

### Plenty of Potatoes

Marketing specialists said the fall potato harvest is in and supplies are plentiful. Production is estimated at a record 312 million hundredweight. This is 2 percent over the large 1977 crop and 5 percent above the 1975-77

Prices to growers for round reds and round whites in the midwest are slightly up from last year's low levels, but prices for eastern round whites, as well as western russets are generally below those of a year earlier.

Potatoes, always a staple in the American diet, can be used to serve economical and nutritious meals. Potatoes are lower in caloric value than many people realize. One serving (35 cup) contains only 90 calories.

### Split Pea Prices Down

partment's Agricultural Marketing Service report that this year's crop of dry split peas was more than three Sexton & Co., has joined Marshall as times as large as 1977's drought- national sales manager for institutiondepressing prices to below production costs for most producers. Prices that producers received in mid-October sion. were in the \$6.50-\$7.00 hundredweight range.

Although dry split peas don't provide complete protein, they furnish more protein for one's money than president of engineering an manumany other foods. A cup of cooked dry split peas provides 16 grams of protein, or 29 percent of the U.S. Recommended Daily Allowance for

### Durum Markets in October

from \$3.58 to \$3.85 per bushel Minneapolis with semolina quoted at \$9.20 to \$9.75, granular 15¢ less, durum flour 40¢ less.

### **Egg Products**

Central State Nest Run-\$11.40 to \$14.10

Frozen Whites-30¢-33.5¢ He is a past president of the Northwest Terminal Elevator Association.

Prozen Whites—\$0\$-35.5\$

Dried Whole—\$1.55 to \$1.68

Dried Yolks—\$1.48 to \$1.62

### At Marshall Foods

A series of appointments has been made at Marshall Foods, Inc., as part of an overall plan to significantly expand nationwide sales in the company's Egg Products Division, it was announced by David J. Weiner, chair-

Glen Norin, formerly corporate manager of planning and coordina-tion, has been named head of the Egg Products Division. Mack M. Evans, president of Marshall, said, "Under Mr. Norin's direction, we are making changes that we believe will put us in a position to both enlarge our market share and improve profitability."

Edward D. Hanson has been named national sales manager for industrial products. Mr. Hanson formerly was national sales manager for Seymour Foods, Inc., where he had been em-ployed for 15 years. Irene M. Phillips, Marketing specialists with the de-marketing specia reduced crop. The heavy supply is al products. All three will report to Act, members are eligible to sent Richard McCluskey, general sales three consecutive terms. Nominations manager for the Egg Products Divi- are to be made by the 59 egg pro

> Mr. Weiner also announced the cooperatives certified as eligible appointment of Thomas P. Brundige

facturing at Lee K. Baker & Co. a subsidiary of Rich Products, ne.

### American Egg Board

The U.S. Department of Agriculture ture is asking certified egg product organizations to nominate prospection members and alternates to the Ame ican Egg Board, Secretary of Agr culture Bob Bergland has announce

The 18-member board administr the Egg Research and Promotion Order authorized by the Egg Re search and Consumer Informati Act of 1974.

The nominations, are to fill coming vacancies caused by the e piration of terms for nine member and their alternates at the end of 1978. The new terms will be for calendar years 1979 and 1980.

The members whose terms are expired at the end of this year are listed below by geographic area. Names of alternates follow each member's name

Area 1 (North Atlantic states): Norman I. Hecht, Walden, N.Y. and Albert J. Russo, Hope Valley, R.I.; Emanuel Hirth, Manchester, Conn. and Homer Simpson, Jr., Winthrop,

Area 2 (South Atlantic states) Maurice J. Pickler, Charlotte N.C. and John W. Hamby, Durhan N.C. John P. Wallace, St. Petersbur, Fla. and Bernard O. Johann, Jacks aville

Area 3 (East North Central tale Ernest E. Brown, Gibson, C , Ill. and Wyman J. Kastein, Brande Area 4 (West Central state: bert L. Steinbrueck, Trop, M , and

Garth Rathjen, Mason City, le a.
Area 5 (South Central ates) Thomas E. Darragh, Little Rock. Ark., and Cecil M. Hinton, A land Ky.; Elbert C. Hughes, Warrie Ala. and Donard M. Ward, Fairhoj Ala.

Area 6 (Western states): Ge ild C Bookey, Sun Leandro, Cali and George H. Biddle, Modesto, Calif.

These board members may be re nominated. Under the terms of the ducer organizations, associations, the Secretary of Agriculture

HOLIDAY GREETINGS

and

**REST WISHES** TO ALL OUR FRIENDS

in the

MACARONI INDUSTRY

for a

HAPPY AND PROSPEROUS NEW YEAR

in

1979

Jack E. Rossotti, Vice President Cho es C. Rossotti, President George Laroy, Vice President and Marketing Director

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THE MACARONI JOURNAL

### International Multifoods Report

International Multifoods Corp. aunounced increased sales and essentially equal earnings for the second quarter ended August 31.

Net earnings for the second quarter were \$4,840,000 or 60 cents per share on record sales of \$228,241,000. Last were \$4,731,000 or 59 cents per share on sales of \$195,784,000.

For the six months, net earnings share. Unit volume also increased substantially during the quarter and six months and was reflected in record six-month sales of \$438,609,000 compared with \$395,970,000 last year.

William G. Phillips, Multifoods chairman, said that the momentum achieved during the latter part of the quarter enabled the company to exapproximately 10 percent of the naceed its earlier earnings expectations.

### All Divisions Up

According to President Darrell Runke, sales in the company's four worldwide market areas — industrial, consumer, agriculture and away-fromhome eating—were up from last year's second quarter. Earnings were up in all areas except for industrial.

Runke said that excellent gains were achieved in the animal feed area in the United States, Mexico and Venezuela. Other strong performances in agriculture during the quarter were recorded in veterinary supplies and agricenters while the commercial egg business operated at a loss. He expressed optimism regarding the outlook for seed corn and foresees ample supplies to meet market demand.

In the consumer area, Runke said that corrective measures were implemented during the latter part of the first quarter and early in the second quarter to restore margins in specialty meats. He added that margins showed marked improvement late in the second quarter and that this could continue. Runke said also that good improvements were made in the decorative accessories area during the

In the industric area, Runke said that bakery flour in Canada recovered from the adverse effects of last year's strike and that significant gains were made in Canadian poultry processing.

This was offset by lower results in U.S. and Venezuela bakery flour and bakery mix. He added that price increases which were implemented in the bakery mix area, began to take effect late in the quarter.

Continued growth also achieved during the quarter in the

Phillips said that the trend of secyear, second-quarter net earnings ond quarter earnings indicated that Multifoods can look forward to good earnings improvement in the third and fourth quarters. He added that he is were \$7,884,000 or 98 cents per share confident the company will achieve its compared with \$8,736,000 or \$1.10 per 11th consecutive year of earnings improvement.

### From Peavev's **Annual Report**

Peavey is a major factor in the U.S. flour milling industry. They operate tion's milling capacity and are the leading miller of durum wheat products used in hundreds of pasta-based foods.

During the year under review, the Industrial Foods Group experienced a 4 percent increase in volume, although, as lower wheat prices were passed on to our customers in the form of lower selling prices, dollar sales declined 4 percent. 1978 was the third successive year in which volume has improved while dollar sales, due to lower raw material costs, have declined. Earnings of the group declined 16 percent in 1978 as severe competitive pricing, and low prices millfeed adversely impacted

With the completion of a major renovation program at Hastings, Minnesota during 1979, more than \$35 million will have been spent since 1973 to remodel and expand Peavey milling facilities. In the six-year period, 1973 through 1979, total Peavey milling capacity will have been increased 16 percent.

Peavey relies on a quality assurance and technical service staff of more than 65 persons whose experience and training is dedicated to product uniformity and customer satisfaction.

### Pasta Industry Supplier

Peavey's leading position in serving pasta manufacturers with high quality durum products was maintained dur-

ing the year. Peavey produc s semolina -- a granular produc -- and durum flour, both basic ingree ents of hundreds of shapes and var ties of spaghetti, noodles, lasagna ai l other foods. Pasta dishes, along wi 1 other ethnic foods, are being enjected by more people each year. Another factor affecting the pasta market is meat prices. Higher prices tend to encourage consumers to use pasta-based foods as meat extenders. Near-term the market for durum products is etpected to strengthen

Over the last several years, industr production capacity has apparently increased at a rate somewhat in excess of the growth in demand. While the resulting excess capacity condition is expected to be temporary, it may continue to exert pressure on margins in fiscal 1979. In addition, strike activity at flour mills at Hastings, Minnesota and Superior, Wisconsin will impact earnings in the first quarter. For the full year, however, earnings should match or modestly improve over 1978.

### Seaboard's Earnings Rise

Net sales of Seaboard Allied Milling Corp. in the first quarter of the current fiscal year, the three months ended Aug. 26, increased 40% over 1 year ago, while net earnings dimbed

Net earnings of Seaboard or the first quarter of fiscal 1979 an unted to \$2,043,200, equal to \$1.51 share on the common stock, compar 1 with \$1.125.031, or 84¢ a share, i same hree months of 1977

Earnings before income taxe in the June-August period totaled \$4 34,200 and provision for income tay s was \$2,021,000, against \$2,255,0 and \$1,130,000, respectively, a year arlier.

Seaboard's sales for the uarter totaled \$21,849,145, against \$ 9,465. 228 in the quarter ended in ugust.

Citing a continuation of the "uf ward earnings trend," Seaboa d says that domestic unit sales in reased 18% over the first quarter of last year, and that this contributed to the sharp gain in profits.

"A growth in volume in our over seas mills offset higher wheat costs. increasing the foreign contribution to overall profits," the company also says

Cam bell's Soup Business rom the Annual Report

Car shell manufacturers and markets a wide variety of prepared convenier e foods, and considers itself to be predominantly engaged in this

The Company is also engaged in the restaurant, candy, pet food, garden center, mail order and fresh mushroom businesses.

Campbell acquired all of the stock Vlasic Foods, Inc. in May. Vlasic rocesses and markets a line of vegeable products which includes pickles, relishes, peppers and sauerkraut.

The Company has operations in the United States, Canada, United Kingdom, Belgium, France, Germany, Italy, Australia, Mexico, Brazil and Japan, and markets its products in these and other countries. The Company's products are primarily for me use: however, various items are also manufactured for restaurants, vending machines and institutions.

The Company distributes its prodets through wholesalers, distributors, hain store organizations which mainain central warehouses, institutional and industrial customers, and certain government agencies. In the United States, sales solicitation activities are conducted primarily by a subsidiary sales force. Sales of some products are made through brokers and fran-

### Intense Competition

business in which the Company engaged is characterized by intens competition from other manufactus of food products competing same consumer dollars. The y's food products face comfrom national, regional and anufacturers, and from private products (primarily house brand brand of major supermarket chains).
As a roult, the number of competitors canno be reliably estimated. The principal areas of competition are price and quality.

The Company believes it is the argest manufacturer, in the United tates and Canada combined, of condensed and ready-to-serve Soups, canned spaghetti products, vegetable uice and frozen prepared dinners; and a major manufacturer of canned beans, macaroni products, tomato uice, frozen meat pies, frozen pastries

and cakes and various specialty food of directors of H. I. Heinz Co. Heinz items. The Company also believes that it is the leading processor and marketer of pickles in the United States.

### Wide Variety of Ingredients

The ingredients required for the manufacture of the Company's food products include a wide variety and large quantities of fruits and vegetables, as well as poultry, eggs, meats, seafoods, dairy products, grain products, spices, and other edible commodities. Ingredient prices follow an erratic pattern with significant swings n poultry, grain and bean prices.

Procurement of ingredients is also subject to the vicissitudes of cropgrowing conditions. Generally, ray product inventories are at a peak during the late fall and decline during

the winter and spring.

Campbell manufactures substantially all of the metal containers for its canned and frozen food products. Glass containers and closures for pickle products are purchased from ndent suppliers.

The Company's cash needs are met principally from current earnings and when needed from short-term bank borrowings and the issuance of com-

mercial paper. During the last fiscal year, the Company spent \$16.5 million on re-search activities relating to new products and the improvement of existing products and had 247 employees engaged full time in research activities.

### Marketing

Campbell's rate of product intro-duction, which had been accelerated in the previous year, moved forward at a steady rate this year as additional varieties and sizes of established consumer favorites were offered in a number of product categories.

Consolidated expenditures for selling, advertising, promotion, market research, home economics and related marketing activities totaled \$163 million, representing 8% of net sales in fiscal 1978. This compares with \$152 million, or 8% of net sales in fiscal 1977.

### On Heinz Board

Albert Lippert, president and chairman of the board of Weight Watchers International, Inc., Manhasset, N.Y., was elected to the board

recently completed acquisition of Weight Watchers.

R. Burt Gookin, vice-chairman and chief executive officer, said Mr. Lippert is largely responsible for the close to 12 million enrollments in the Weight Watchers program since its conception, and his concern for nutrition and the problem of obesity meshes well with our own."

Mr. Lippert was elected chairman of Weight Watchers in 1968.

### Heinz Acquires Weight Watchers

H. J. Heinz Co. announced contion of a merger whereby Weight Watchers International, Inc., becomes a wholly-owned subsidiary of Heinz.

Stockholders of Weight Watchers will receive \$24 for each share of stock held prior to the merger in a transaction valued at approximately \$71 million.

Weight Watchers, headquartered at Manhasset, N.Y., had earnings in the 1977 fiscal year of \$3.7 million on sales of \$39.2 million. In the nine months ended June 30, the company posted earnings of \$4.2 million on sales of \$39.5 million.

Weight Watchers operates and franchises weight-control and weightmaintenance classes in the United States and overseas and licenses manufacturers to produce foods that conform with its specifications for marketing under the Weight Watchers

Heinz is a diversified producer of consumer and pet foods, including Heinz baby food and catsup, Star-Kist tuna, Ore-Ida potatoes, Mrs. Good-cookie unbaked frozen cookies and pizza. Its operations also include Hubinger Company, producer of high

fructose corn syrup.

In its 1978 fiscal year, Heinz had net income of \$99,171,000 on sales of \$2,150,027,000.

### Stouffer Construction

Stouffer Corp. said its Stouffer Foods division will start construction of a \$33 million frozen prepared foods plant near Gaffney, S.C.

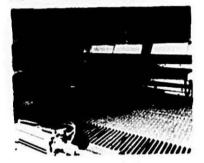
(Continued on page 24)



bassano pasta equipments

# long pasta line

### Rolinox



- Bassano exclusive patent
   Macaroni, Ziti and special pasta
   Fast drying at medium and high temperature
   Standardized productions:
  500 to 1.800 kg/h

### Cannelux

- Traditional process on canes

- Spaghetti
   Medium and high temperature drying
   Standardized productions:
  250 to 2.500 kg/h

# short pasta line

### Processing and drying lines for

- Soup, noodles or small sizes pasta
   Pasta of all sizes
   Large pasta
   Standardized production from 250 to
  2.500 kg/h according to the different
  dryer lines



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### Stouffer Construction

(Continued from page 21)

The 225,000-square-foot plant is scheduled for completion in the spring of 1980. Initial employment will be about 2000 persons, but when the plant reaches full capacity, with five production lines in operation, employ-ment will reach a maximum of 750, the company said.

The plant will produce as many as 45 of the company's 80 frozen foods products.

Stouffer Foods already has a frozen foods plant at Solon, Ohio, near Cleveland, and a bakery plant at King of Prussia, Pa.

Stouffer, which also has restaurant. hotel and institutional foods divisions, is a subsidiary of Nestle S.A., Vevey, Switzerland.

### Ring the Dinnerbell with Seafood and Pasta

It's almost time to ring the dinner bell, and you, like many others in this accept the challenge of a positive apera of high-cost foods, are wondering what to serve. Feeding a family with tasty, nourishing food when prices continue to spiral is a challenge for of Documents, U.S. Government any homemaker. Let your challenge Printing Office, Washington, D.C. be a positive one, eliminate negative 20402. thinking, and see how much fun it One can be to keep the family well-fed with the least amount of money. From such challenges as this, many intriguing recipes have been developed over the years and some of these are

One fact to remember when plan-ning your menus is that a little fish goes a long way. That isn't all that fishery products do, however; they are valuable nutritionally with highquality protein and other essential nutrients, and the little fat contained in fish is polyunsaturated. Fish and shellfish are easily digested, require little preparation and cooking time. and are great to eat whether as the main entree or when combined with other foods in casseroles, chowders, soups, and stews.

### Booklet

The National Marine Fisheries Service is so excited about the possibilities of fishery products for hearty, satisfying, low-cost entrees, that they have developed a new booklet named A Little Fish Goes A Long Way. This booklet, just the right size to fit into your purse or pocket, may easily be



Fish Soup-Stew with Meceroni.

taken along on shopping expeditions to help you buy. It has 25 recipes, a full section of menu suggestions and ideas, and is bound to become a favorite reference for homemakers who proach to food budgeting. Send for your copy today. It sells for 50¢ and is available from the Superintendent

One of the recipes in this clever booklet is Dinner Bell Fish Soup-Stew. This hearty soup-stew requires only one pound of fish fillets cut into bite-size pieces and makes 8 cups of chowder or 4 to 6 servings. The fish is now a part of our cherished heritage. extended with macaroni, carrots, onion, a can of condensed split pea with ham soup, milk, and seasonings. Hearty, flavorful, satisfying—this fish soup-stew can be ready to serve in about 30 minutes. Try it for lunch, brunch, or a Sunday night supper entree. You'll like it and the booklet has 24 more recipes which are just as intriguing and tasty.

### Dinner Bell Fish Soup-Stew

- 1 pound fish fillets, fresh or frozen
- 2 cups water
- 1 cup elbow macaroni 1 cup sliced carrots
- 11/2 cups chopped onion 1 teaspoon salt
- Dash of cloves
- Dash pepper 1 can (11½ ounce) condensed split pea with ham soup 2 cups milk

Thaw frozen fish; cut into -inch pieces. Combine water, ma aroni carrots, onion, salt, cloves, and epper in large saucepan or Dutch oven bring to a boil. Cover and cook slowly about 15 minutes or until carrots and macaroni are both tonder. Stir in soup and milk; heat and stir until well mixed. Add fish pieces. Cover and cook about 10 minutes or until fish flakes easily when tested with a fork. Makes about 8 cups chowder, 4 to 6 servings.

Source: National Marine Fisheries Service, National Oceanic & Atmospheric Administration, United States Department of Commerce, 100 East Ohio Street, Room 526, Chicago, Illinois 60611.

### **Television Script**

from National Macaroni Institute

We are celebrating National Macaroni Week, October 5-14. Home economists of the National Macaroni Institute have created a series of "Quarter-of-an-hour" menus . . . all geared to a thene of "America Entertains at Home . . . with Pasta." They show us how easy, fast and fun it is to enjoy our meals at home as an alternate to dining out.

Let's begin our program by looking at a new recipe booklet. You'll note the title carries out the theme mentioned earlier. Let's see how these menus work. They are develoyed in tune with today's cooking tech ique . . . using food processors, blender and microwave ovens. This h cious linguine with parsley pesto so ce is a fine example. The sauce is m le in the Blender as the linguine ooks. Thinly sliced ham is arranged with melon to serve as a first curse. Romaine salad and cheese cor plete the meal. This is only one of tl rteen appetizing menu suggestions i the colorfully illustrated booklet For those who have more time to spare in the kitchen or do not have so ne of the work-saving appliances, conventional cooking directions are given. If you would like a copy, send 55 cents to cover handling and postage to "Pasta Entertaining Booklet," National Macaroni Institute, P.B. Box 336, Palatine, Ill. 60067.

Let's move along to some more of these fifteen minute wonders. Here's

(Continued on page 26)

THE MACARONI JOURNAL

# ASEECON STORAGE SYSTEMS

### BIN STORAGE

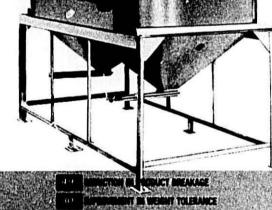
A ully automatic bin storage system for free flowing materials—Product is conveyed from processing into the Aseeco Bin Storage System by means of conveyors. The operator can fill any bin by operating a selector switch at floor level. In a few hours, when the bin is full and a signal is actuated, the next bin can be selected manually or

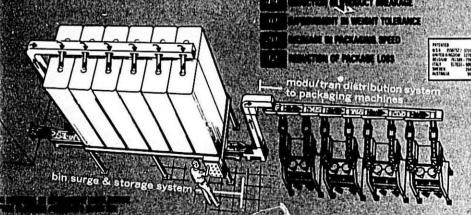
ulomatically. Material is discharged from bins on demand from packaging or processing ma-chines. Automatic discharge gates at bottom of bins control material flow into belt or Vibra-Conveyors.

Bins are available in sanitary construction with bolt or weld on support structures. Optional equipment provides for a complete automated storage system for surge storage or overnight storage.

### **OPTIONAL EQUIPMENT:**

- Rin Full Signal System
- Bin Empty Signal System
- · Bin full light indicators
- · Bin empty light indicators
- · Lucite view ports on side and bottom of bins
- Y type multi discharge outlets
- · Spiral lowerator chutes
- · Multi-station infeed conveyors • Under bin collector conveyors
- · Pneumatic control panels
- · Electrical Control and indication panels





DECEMBER. 1978

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**Television Script** 

macaroni and cheese with a sauce made in the processor as the pasta boils. Mix together and microwave about seven minutes. Notice the handsome sunbeam electric wall clock. When you turn beautiful food out in a quarter of an hour, you really need to keep an eve on the clock, and this one is a very decorative addition to the kitchen.

Soups are another excellent choice. This nutritious noodle disque is a tasteful blend of egg noodles and vegetables . . . hearty enough to offer as a main course.

Spaghetti Carbonara is a classic. Here we do a switch by using elbow macaroni. Start this menu with chilled pineapple juice. Toss a green salad as the carbonara cooks. Have fresh pears for dessert.

Slow cookers are another boon for on-the-go cooks. Here is favorite chicken cacciatore prepared in the crockpot. When you are ready to eat, simply cook the spaghetti. Offer fresh fruit as an appetizer. Follow with the chicken cacciatore accompanied by romaine salad. Spice cake purchased at the store completes the repast.

### Wonderful Foods

Let's take a moment to look at the base of all the wonderful food we've talked about . . . elbow macaroni, spaghetti and egg noodles. They offer us fine nutrition in addition to great eating. We are arged to increase our carbohydrate intake. Enriched pasta is an excellent source. It offers us the B vitamins-niacin, thiamine, riboflavin-along with iron. These foods have a good distribution of amino acids to provide protein. They are low sodium, low fat, easily digested foods. And remember, there are only 210 calories in two ounces of uncooked spaghetti and elbow macaroni . . . 220 in egg noodles.

Here is a recipe leaflet you'll want to have for National Macaroni Week, and excellent meals the year 'round. See how effortlessly meals can be on the table in fifteen minutes.

We hope today's program has inspired you to enjoy pasta meals at home as a happy alternative to eating out



Deck the tree with bews of peste—Several girls at Elizabethtown College wanted to decorate the Christmas tree in their school cafeteria in an interesting way. San Giorgio posta proved to be good food for thought. The girls made Christmas arnaments, using a variety of San Giorgio pasta shapes, including shells, manicotti, pot pie bows, and lasagne. Bets Morris (left) of Media, Pennsylvania, and Louise Meszaros of Little Falls, New Jersey, are shown here, adding the finishing touches to the tree. Others who helped make the decorations were Arlene Green, Basking Ridge, New Jersey; Wendy Chin, Potomac, Maryland, and Gaye Travis, Pottsville, Pennsylvania.

### Aisle One

Marsha James, Rosauers Supermarket's home economist in Spokane, Washington, has recently produced an eight-page brochure called Rosauers Aisle One, Volume 2, No. 5.

Pictured on the cover in full color is a plate of spaghetti with meat

The inside front cover has the story of pasta poking good-natured fun at some of the legends of pasta's origin.

Then Ms. James gives tips to homemakers and a half dozen recipes illustrated in full color. These include Cannoli Cheese Pastries, Italian Spaghetti, Manicotti with Meat Sauce, Fettuccine with Beef, Macaroni Salad Pita Pockets, and Pineapple Bread.

She has some information on new wave cookery explaining multiple use of microwave cookware, and she gives some Golden Rules for Pasta prepara-

On the back cover is a glossary for the many shapes of pasta.

A good performance on Aisle One.

America Entertains with Pasta-20 page full color booklet-5¢ each.

### Mission Spaghetti Sauce

Mission Macaroni Company of Seattle has introduced a new spaghetti sauce-the ready to use sauce you can buy in a can.

Mission Spaghetti Sauce is made the same way as home prepared sauce. The finest California tomato purce. pure olive oil, and Italian sea mings and spices are blended togeth r and simmered for hours. The ful fresh flavor of the tomatoes and seas ni as is retained. Full nutritional vi ne the sauce is one of its unique characteristics.

Mission Spaghetti Sauce i featured in an extensive promoti 1 and advertising campaign which is ludes
T.V., starring "Morty" the \( \) ission Meatball, couponing, point o purchase, and recipe ideas which will appear in local papers.

### Louisville Legend

This year Delmonico Foods cele brates its 50th year producing macaroni products in the United States.

The history of Delmonico is in extricably linked to the Vivianos, family with its roots in Palermo, Sicily

THE MACARONI JOURNAL

In 1899

7. Viviano, grandfather of nt president of Delmonico me to the United States at of the century-in 1899. nd four brothers opened a and butcher shop in St. Louis. only a matter of time before tested the local appetite for two ds on which they were raisedaghetti and noodles. They began preparing small batches daily by d, selling them while still wet to rious neighborhood customers.

Their spaghetti and noodles found over so quickly that the Viviano others decided to drop butchering and baking and focus all of their siderable energies on the burgeonng pasta business. Fortune smiled on

The Viviano family took another lateful step forward in 1919 when they dispatched Joseph and two of his brothers to Chicago to open and manage a plant. Sales grew to such an extent that in 1928 Joseph, though still young, sold his share of the business and retired. Almost immediately he regretted his decision for he was restless and couldn't put the pasta usiness out of his mind.

### Kentucky Macaroni Company

Joseph wasted no time; he looked wer the country, saw that in Kenlucky le would not be competing with ers, and set about building plant n Floyd Street, in Louisville. w plant opened as the Ken-

caroni Company in the fall William B. Harrison was Louisville at the time, and out the red carpet. While it at day for the fledgling company it as a more auspicious one for Louist . for the city desperately o for the city desperately ndustry and the new plant, g 350 persons, was one of st employers in Kentucky. Of even ; eater significance, the plant contine d to prosper all through the Great Depression, when businesses everywhere were folding or shrinking. And this in spite of two early setbacks. The first was a fire only months after opening which gutted the entire two floors, leaving only the walls. Restoration was rushed, and a third floor added. Another, more dis-



San Giorgio Harvests Philadelphia Addy Certificates. Warren Ashburn, Marketing Director for San Giorgio Macaroni. Inc., takes a look at the Addy Certificates awarded to Bofinger and Associates Advertising, Inc., in Glenside for the preparation of a 60 second radio spot for San Giorgia spaghetti sauce, a full-color newspaper ad for San Giorgio Spaghetti sauce, plus a label design for the sauce. The certificates are being shown to Mr. Ashburn by Dernice Slosburg, Vice President, Account Supervisor at Bofinger & Associates. San Giorgio, a division of Hershey Foods is based in Lebanon, Pennsylvania.

### Delmonico Foods

Other changes were in the making. In 1946 the company adopted the name Delmonico, borrowing it from a New York restaurant famous throughout America for over a hundred years for the excellence of its menu. Joseph's son, Peter J. Viviano, became president in 1960. Grandson, Joseph P. Viviano, served as secretary and treas-

Delmonico Foods became a subsidiary of the Hershey Chocolate Company of Hershey, Pennsylvania shortly afterward, in 1966. No changes in the management of personnel of Delmonico Foods were made. Joseph P. Viviano succeeded his father, Peter, as president in 1972.

In January of 1975 Delmonico Foods became a division of San Giorgio Macaroni, Inc., also owned by Hershey Foods Corporation. Joseph P. Viviano was named president of the combined San Giorgio and Delmonico Foods operation in 1975, a reaffirmation of Viviano leadership.

Boors. Extensive changes were made. over two million 1962 dollars, remains Pa. for advertising and sales promo-

at the original location on Floyd Street. It is one of the most modern and efficient plants of its kind in these United States and the business is recognized as one of those outstanding in Kentucky. The San Giorgio-Delmonico Foods combination is now the seventh largest macaroni products supplier in the U.S., and is still climbing. Just this year San Giorgio purchased another macaroni manufacturer, Procino-Rossi Corporation located in Auburn, N.Y.

The red, yellow, and blue packages of Delmonico's 36 products are now familiar to pasta lovers in 26 statesfrom Michigan to Florida and from Wisconsin to Pennsylvania. The Louisville plant produces 1,200,000 pounds of macaroni products weekly, has the capacity to produce 1,500,000 pounds, has a yearly payroll of \$1,700,000 and annual sales of over \$10,000,000.

### Agency Appointment

Procino-Rossi Corporation, a pasta company located in Auburn, New The present plant, which was York, has appointed Bofinger & Assoastrous fire in 1932 destroyed all three doubled in size in 1962, at a cost of ciates Advertising, Inc., of Glenside,

of 192



# Pasta Partners.



Peavey and pasta makers. Working together . . . partners in profit. Milling of Semolina and Durum flour isn't a sideline with Peavey. We're more in the total people feeding process than most suppliers to the pasta industries . . . from field to table. Peavey is a leading supplier in both quality products and production capacity for service to customers' total needs. We've been at it over 170 years. And we believe our future growth depends on helping our pasta manufacturers grow.

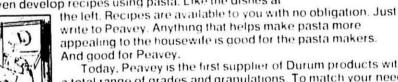
In fact, pasta is a way of life with many of our Peavey people. Everything we do has one objective. To bring you the finest Durum products. With rich golden color. The color of quality King Midas Semolina and Durum flour.

That's why we begin with the North Country's finest Durum wheat. And mill it in facilities designed specifically for the production of

Semolina and Durum flour.

We make pasta in miniature press and dryer operations. And we check the pasta for color and constancy. We also work with our customers on new product innovations . . . creative shapes . . . with this miniature equipment. Confidentially, of course.

We even develop recipes using pasta. Like the dishes at



Today. Peavey is the first supplier of Durum products with a total range of grades and granulations. To match your needs. Plus people who look upon themselves as your pasta partner.



### P-R Appoints Agency

(Continued from page 27)

tion. Supervisor on the account is Bernice Slosburg, V.P. Client Services; account executive is Joy Bellis.

"P & R" located in Auburn, New York since 1919, was officially acquired by San Giorgio Macaroni Inc. on April 26, 1978. San Giorgio will operate the company as a manufac-turing facility and retain most of the Procino-Rossi brands which are marketed throughout New York & Pennsylvania. "P & R" presently produces 76 different sizes and shapes of

pasta.

Bofinger & Associates handle sales promotion for San Giorgio Macaroni products and advertising, public relations, sales promotion and package design for the San Giorgio Sauce that was introduced last year.

### **Buitoni Launches** Captain Protein

Buitoni Foods Corporation, S. Hackensack, New Jersey, has introduced "Captain Protein Macaroni Spacemen" and "Captain Protein Macaroni Spaceships" in the New York market. Both products are high in protein and a 2 ounce dry serving contains 12 grams of protein or 18% of the U.S. recommended daily allowance (U.S. RDA) as well as thiamine, riboflavin, niacin, iron, calcium and vitamins A and C.

The new product introduction comes as a direct response to the growing list of space oriented entertainment and leisure products, as well as addressing the need on the part of the grocery industry to provide new products which afford better nutrition and more food value. The products are designed to make mealtimes entertaining and nutritious for young peo-

### Spacegrams

In September, a series of attention getting "Inter-Planetary Spacegrams" announced the coming of Captain Protein to the Planet Earth from the Planet Proteinus, "teasing" trade and consumer press and buyers until the arrival of the final space-gram. It arrived accompanied by sample packages of the two new products, 8 ounce packages containing pasta shaped spaceships and spacemen.



### Aimed at Youngsters

Billed as the first macaroni products targeted solely for the 6 to 12 year old market, Captain Protein Spaceships and Spacemen macaroni shapes are designed to appeal to youngsters' imaginations to get them to clean their plates in this "Star Wars" era. Nutritionally, the new products, as fun food products, are sure to have great acceptance from mothers who search daily to find better protein sources for the youngsters who all too frequently consume fun food products with little nutritional benefit.

### Good Reaction

Before putting Captain Protein into orbit, Buitoni considered the market for more than a year, not only with respect to these two initial products but also with regard to compatible products to extend the line significantly. Initial reaction to the products in the New York metropolitan area





has been good and the company is presently making plans for a national rollout early in 1979.

In addition to its colorful packaging, which uses cartoonlike graphics of a smiling Captain Protein and the new shapes, Buitoni is supporting the initial introduction with 600 line newspaper ads to appear throughout the area on October 25th. The ads, which contain a store coupon, are scheduled for the New York Daily News, Newsday, Newark Star Ledger, Bergen Record, Passaic Herald News, and Ashbury Park Press. Attractive point of sale material is also available.

### Agency Creative Director High on Alaska

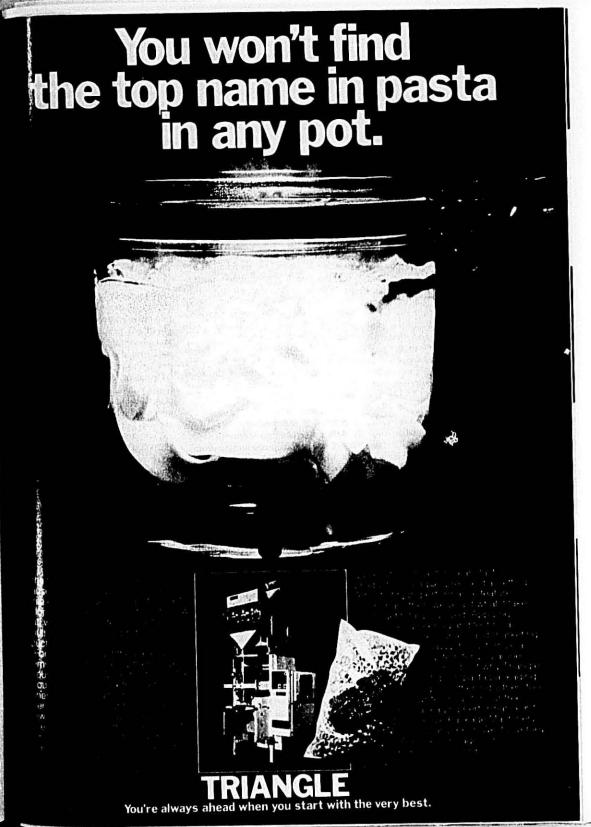
Don Funk, President and C ative Don Funk, President and C alive price of Bryan/Donald Ac ing, Kansas City, Missouri, recompleted one of his most inte assignments. Funk, along with cago photographer Ralph C the into the Alaskan wildernes in the stress of the control of the contr of Prince William Sound and McKinley to photograph an A skan Bush-Pilot as one in a ser i of "Breadwinner" ads for ADM \( \) lling Company. The ad featured A skan Bush-Pilot, Con Bunde, who li es in Anchorage.

"The scenery in Alaska can o ly be described as awe-inspiring. The im-pact of the Alaskan wilderness is 50 pact of the Alaskan wilderness is so immediate and lasting that, after a few days, one gets a feeling of personal insignificance," Funk said.

Funk is shown here (right) with Bunde (left) during a break in a photo session taken on one of the inters of Prince William Sound

inlets of Prince William Sound.

THE MACARONI JOURNAL



### **Food Service Opportunities**

Tremendous opportunities exist in the food service market for those who are willing to meet customer needs and to develop new food products, according to panelists at a food service marketing seminar sponsored by the California Raisin Advisory Board.

David Wexler, publisher of Institutions magazine, Chicago, presented an overview of the industry covered by his publication, and described the growth rate in food service as "fantastic." He defined food service as "everything eaten away from home, any time, any where."

Mr. Wexler pointed to several factors as responsible for the growth in the food service field-including rising income, more women in the labor force, smaller families, less entertaining at home and more single person households. He noted that the latter group now represents 21% of the total number of households and that this will be increasing to 30% in the next decade. Food service now accounts for one-third of the total food dollar and in the 1980's will represent onehalf of consumer expenditures for food, he said.

"The market is enormous," Mr. Wexler said, explaining that the commercial segment-including restaurants, fast food outlets and hotelshas shown the fastest growth. The non-commercial segment - schools, hospitals and nursing homes-has shown slower but very steady growth, he continued. Mr. Wexler noted that it should be recognized that two-thirds of hospital meals are served to guests and staff, while only one-third is actually served to patients.

Mr. Wexler said that 20% of the food service companies control 80% of the market. About 57% of the commercial segment is controlled by food service chains while 19% of the noncommercial segment is controlled by this group, he said.

### School Feeding

School feeding is the third largest segment of the total food service industry, Frances McGlone, director of food rervice and nutrition education for the Oakland, Calif., public school system, told the seminar.

She pointed out that nationwide, 26.5 million children are in the daily school lunch program and that 3

million children are now participating in the school breakfast program. A total of 93,600 schools are involved in child nutrition programs, she said, with 4.6 billion lunches served each

To demonstrate the size of some school food programs, Ms. McGlone pointed out that in the Oakland system, one of the 50 largest school districts in the nation, there are 147 different lunch programs and 97 different breakfast programs, with a total annual budget of \$10 million. Half of the budget, she said, is for refused by schools.

### Must Be Merchandised

School lunch meals, Ms. McGlone continued, "must be merchandised." She described school lunch participants as "a captive but selective audience." Food purchasing for school programs, she added, must take into account student acceptance, plate waste and fiscal responsibility.

Ms. McGlone said that school lunch administrators look for the following as among responsibilities of the food manufacturers serving the school lunch program:

- · Product uniformity.
- · Quality standerds
- · Keeps customers informed.
- Understands program limitations. Knows customer needs.

Prepared foods, Ms. McGlone continued, offer advantages in convenience, menu variety, consistent quality, portion control, ease of preparation, labor savings, reduction of cooking losses, shorter preparation period, less equipment and better inventory control

"The convenience system is working well for us," McMcGlone said. noting that the Oakland district has found that it can bid for a wide range of food products in a competitive

### School Lunch Policy

In an effort to be "more responsive to school needs and preferences," the Department of Agriculture has amended its school lunch regulations to allow schools to refuse up to 20% of the foods offered by the U.S.D.A. "The change," explained Carl Tucker Foreman, assistant secretary of agriculture, "will allow schools to substitute other foods given to the states by

the Department to the exter they are available during the chool

Under new regulations sta s are required to send a letter to :hook notifying them of their right to refuse donated foods and to receive other foods available to the state during the school year. Beginning with the 1979 school year, states will notify chools prior to the beginning of each school year. In addition, states and schools are required to maintain records of the amounts and values of all foods

### The Commissary Market

Military Market, Commissary Edition, says commissary shoopers spent about \$22,000,000 in calendar year 1976 on pasta products. Macaroni was the most popular single item (26.5 percent), closely followed by spaghetti (25 percent) and then noodles and noodle mixes (18 percent). Macaroni, noodle, spaghetti and other pasta dinner mixes made up another 20 percent of total sales; meat extenders and one pot dinners com-prised about 6.3 percent. And pizza mixes, which were included, totalled about 6 percent.

The total pasta category was \$22,005,900 compared to the rice total of \$8,425,892. Plain rice accounted for 72.3 percent, special flavored rices 16.2 percent, and rice dinner mixes 11.5 percent.

### McDonald's Aim to Offset Rising Costs And Competition

McDonald's Corporation is introducing a chopped Beefsteak sai lwich selling for \$1.40 and served on from 4 p.m. to 9 p.m. for test marke ng. It is hoped that boosting dinn -time sales will help meet such probl ms as higher hamburger costs, the rising minimum wage, and stepped-u. competition from other hamburger hains.

McDonald's prices average about 11% higher than a year ago, bit consumers have not markedly resisted paying more because they understand meat prices are higher.

Company officials think wage ar food costs will continue to rise hu probably at a slower rate than the year. They are feeding cattle under contract to help assure an adequate pply even though it will not

Mc) onald's will pass the 5,000store : ark soon with the opening of a restau unt in Fujisawa City, Japan, about 30 miles south of Tokyo, but sturation isn't in sight. "The trend toward eating away from home is increasing, and we feel there is room for more stores in existing markets as well s in new markets," an official stated.

One reason for that, the executives said is that McDonald's is gaining new kinds of customers. Breakfast, for xample, attracts older customers nore than does lunch or dinner, and the company's weakest appeal has been to customers at least 45 years old, they said.

### New Ad Campaign

Fred L. Turner, chairman and chief executive officer, said McDonald's is bout to start a marketing campaign aimed at people who don't watch television much. The campaign will include advertisements in Illustrated, Life, Time and Family Circle magazines. "Our marketing budget has built up to the point where we can afford to direct part of it to specific audiences," Mr. Turner said. This is our first concerted effort of its

Another possibility, he added, is advertising aimed at persons interested in nutrition. "We have a good nutrition story to tell, superficial impressi is to the contrary," Mr. Turner said. We've drawn up some ads stress ; nutrition, but we haven't whether to use them."

### to Reality

supermarket industry today elf in a situation that is "alsperate," it was stated during ational-American Wholesale 'Association's midyear execuference.

. Herbert, executive vice pres-Coca-Cola Co. and president of its good division, said he was confident the industry would respond succes fully to the pressures of change. It has done so in the past, he stated, through a combination of good management and "sometimes plain

adopt outdated operational and mor- utilize 34% of the space.

chandising practices, which bring neither added sales nor profits.

In this category, Herbert included price wars; unplanned expansion; generic products, undue emphasis on low prices, and for some retailers, new specialty service departments as well as added nonfood lines.

### Traditional Period

The problem, according to Herbert, is that this is a transitional period, and retailers have not yet made a transition in their thinking from the plentiful post-World War II period to the current era, which includes such new realities as: Stagnant sales, price increases and a new breed of consumer who is "extremely sensitive to every move we make" and who has less confidence in business as well as more outside competition for the food dollar. Many procedures and modes of thinking that were developed during a period of relative price urged distributors to ascertain all stability don't work now, he said. In referring to some current practices, front. Herbert asked whether "short-term profits merit a long-term cannibalizing effect on other lines.

### Cenerics

In regard to generics, Herbert said many generic-product sales are to regular customers and "are just a shift from one item to another, with less profit."

Similarly, while conceding that service departments such as bakeries and delis generate excitement, he asked where the sales come from.

Attacking what he called too much stress on price promotion, Herbert said there clearly is a price-conscious segment of the population that will change shopping patterns to save

But, he said, it is a small percentage. Limited-assortment stores can get only a 4-7% market share, and warehouse markets, at best can amass 10-12%. A combination of appeals, in addition to price, is needed.

Herbert suggested retailers try to generate more sales from existing departments. He pointed to a study done for Coca-Cola, which concluded that 10% of dairy items account for 70% of the department's gross profits, But at the moment, in his opion, available. Conversely, 50% of the here is a tendency for retailers to items account for 5% of the profit, but for it.

Adjusting the balance between space allocation and sales can increase direct profits and can lower labor costs, he said.

### Weigh Consequences

Most important, said Herbert, is that distributors not take action without weighing all consequences. They must use a more deliberate method of evaluating opportunities than taking "ad hoc solutions."

The criteria to be followed, in his opinion, are how much of the sales generated by new opportunities are really new and what return on investment is required to make a new project worthwhile.

The rate of inflation is such today that the time allowed for getting a return must be reevaluated. Herbert said. Not every new venture need be profitable the first year, but there is a high cost of waiting for a return. He

### Get Your Act Together

In an environment of inflationary costs and overregulation by the Government, two major executives and a leading economist told the food industry to get its act together, as they addressed the annual convention of the New York State Food Merchants Association.

Robert O. Aders, president of Food Marketing Institute, Washington; Leo Cherne, executive director of Research Institute of America, and Donald Keough, executive vice president of Coca Cola Co., Atlanta, all agreed that retailers, wholesalers and suppliers have to work together to take responsibility for their future.

### Predictions

For their immediate future, the next 18 months, Cherne made four predictions: Inflation will continue at a rate of 7-9%; wage and price controls will not be instituted unless inflation climbs, and holds, at a rate over 10% during the first two quarters of 1979; Americans will continue to have the increased cost of living as their primary concern, and most Americans but utilize only 20% of the space expect inflation to continue and have raised their demands to compensate

# ATR: The hotter, faster, cleaner dryer.

prestically reduces the time required in the production cycle.

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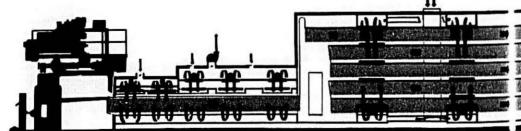
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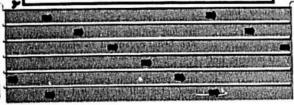
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THE MACARONI JOURNAL

DECEMBER, 1978

### **Get Your Act Together**

(Continued from page 33)

With six major labor contracts coming up for negotiation during 1979, Cherne advised retailers to keep a close eye on the first major negotiations-those with the Teamsters Union. "If they get more than 13% increases, it is more likely that wage and price controls will slip back," he

Americans are developing a "sympathetic understanding" of the problems of rising business costs-labor, energy, taxes-and Cherne told retailers to use the taxpayers' empathy as a lever in both labor and political

Branding the American economy as a "service economy," with more than two thirds of the job force involved in service professions, Cherne chided manufacturing for losing its economic strength.

### Taxes Per Share

The most unusual thing about the cover of the new Winn-Dixie annual report is not the juicy steak, the glistening mushrooms or the overflowing baked potato that the food chain uses as its enticing full-color illustration. Nor is it the healthy earnings-pershare that the company proudly reports out front. The surprise is it out." another figure it features, one that most companies ignore completely, to say nothing of putting it on the cover. That figure is the company's taxes-

one for Winn-Dixie Stores Inc., a major food retailer with 1,168 supermarkets in 14 Southeastern and Southwestern states. At \$3.94 per share, its earnings were up by 20 percent. But taxes grew even more dramatically; at \$5.93 per share, they not only dwarfed the company's profit but were more than 22 percent higher

### Why It Was Done

Why does Winn-Dixie make such a big thing of its tax cost per share? "This has been rather shocking to raising taxes on "people." some of our stockholders," chairman James E. Davis declared, adding "It might be constructive for some other companies to put out this informa-

more widely might be a useful anti- margin a supermarket's net earnings

dote to the myth being spread by business' more irrational critics that the typical corporation doesn't pay much tax. Every detailed study reveals the opposite. Not only does the average company shell out well over half its gross profits in taxes but re-cent research at the University of Southern California suggests that the actual corporate tax rate may be even higher than the companies believe.

So Winn-Dixie, and like-minded companies, are pioneering what probably ought to be a routine corporate procedure: r precisely how deeply the "p and had reached into its "private pocket in the pre-ceding year. In addition to combating know-nothing propaganda that pictures corporations as perennial tax evaders, the method also may serve to remind the uninformed of the extent to which to fuel their own spend-

The Winn-Dixie report covers taxes at federal, state and local levels, but even so may be incomplete. "Our taxes include federal income tax, Social Security taxes, franchise and occupational licenses, state income taxes, real estate taxes, property taxes and personal property taxes," Mr. Davis said. "Much of the property taxes are included in our rent and would add to this figure if we broke

### People Pay

There is still another possible edu-cational use to which the idea of reporting "taxes per share" could be put. For, in one sense, businesses really don't pay any taxes at all-not a penny. That's because corporations are just entities on paper: transmission belts, organized to employ and provide goods and services for people. Pieces of paper can't pay taxes; only people can pay taxes. "Business" tax bill in the end must be borne by one or more of three sets of people: the company's customers, its employees and its stockholders. Much as the politicians would like to have us believe otherwise, there is no way to raise taxes on "business" without

Also instructive, in the Winn-Dixie report, is its real profit margin on sales. The "middleman" is the perennial bogeyman in discussions of rising food prices, and the average person Disseminating such information still is apt to overestimate by a wide

per dollar sales. For this par cular Sunbelt food-store operation the past year, the true figure was less the two cents. Even more remarkably that result was relatively high; the a grage supermarket's profit actuall h dipped below a penny for each lollar

Emotional assaults on big besiness regularly attract headlines, even when the sources by now ought to be seen as badly discredited. In business' interest, and more importantly, in the interests of an informed public, the best response is to report the facts.

And the extent to which the typical business now has to pay staggering "taxes per share" is a useful, and enlightening, fact.

### Consumer West '78

Four out of five supermarket shoppers in eight Western U.S. communities dislike market games and contests, according to a study by the University of Southern California.

The annual survey of perceptions. attitudes and opinions of supermarket shoppers made by the USC Food Marketing Management Program revealed that 51 percent of the shoppers strongly disliked the games and contests and 24 percent moderately disliked them.

Market shoppers were surveyed in Los Angeles-Orange County, Phoenix. Portland. Salt Lake City, San Fran-cisco-Oakland, Seattle, Dallas-Fort Worth and Denver. In previous years the research was confined to the Los Angeles-Orange County area.

Shoppers surveyed were about equally divided on the quest m of whether supermarkets make too much profit. Some 52 percent felt n irkets

paid for an item sold for \$1, al shoppers surveyed gave a figure be ween

The higher the income of sh pper surveyed, the lower they est nated markets' profits. Males est nated lower profit than did females.

When asked which of the following factors had greatest impact on food prices, shoppers gave these replies:

Unions/labor, 45 percent. Food processors, 27 percent. Government, 13 percent.

(Continued on page 38) DECEMBER, 1978

THE MACARONI JOURNAL



# Christmas Seal Greetings from the children of America.

Kids want sparkling, bright Christmases. Not polluted snowflakes and lung disease.

Children who care are speaking up. For lung associations. In the fight against smoking and pollution. Against asthma, emphysema, and other lung diseases.

Christmas Seals protect everyone's lungs. Including little lungs. Which need extra protection to stay healthy.

The children of America created the 1978 Christmas Seals. When you use these seals you help create the kind of disease-free world kids want. And deserve.

Give to Christmas Seals. Because your lung association cares about every breath you take. They really do.

### AMERICAN **\$\Bigsiz** LUNG ASSOCIATION

The "Christmas Seal" People We care about every breath you take

Space cools builded by the nublisher as a public service

### Consumer West '78

(Continued from page 36)

Supermarkets, 6 percent. Transportation costs, 6 percent. Formers and ranchers, 3 percent.

### Marketing Considerations for **New Products**

from The Nielsen Researcher

- □ Areas of company strengths and weaknesses ☐ Tie-ins with, or potential impact
- on, other company brands ☐ Production capabilities ☐ Consumer attitudes toward cate-
- gory, brands, product benefits Awareness
- · Satisfaction with existing brands ☐ Regional consumer differences
- · Package sizes
- Flavors
- Product types • Forms
- ☐ Advertising and merchandising norms, timing and directions
- ☐ Consumer promotional considera-
- ☐ Nature of competition
- · One brand dominance
- Fractionated market · Local brand oriented
- · Controlled label penetration
- ☐ Market segments
- ☐ Distribution channels Sales force coverage capabilities
- Brokers
- Trade class differences ☐ Trade perceptions of category; new
- brand entries ☐ Outlet importance by area
- ☐ Pipeline requirements ☐ Turnover rates/optimum inventory
- ☐ Shelf facing possibilities and re-
- sonable expectations

  Potential distribution of sizes by
- outlet type

  | Seasonal characteristics

### Skinner Merchandising Manager

Grady Bryant has been appointed National Merchandising Manager for Skinner Macaroni Co.

He has been with Skinner for nine years, most recently as Regional Sales Manager/Southwest, headquartered



Grady Bryant

His new position in Omaha will carry a number of responsibilities connected with assisting National Sales Manager Richard Lorimer.

Bryant will be concerned with retail and broker training, in-store merchandising and continuing education of the Skinner sales force and broker salesmen on pasta product merchandising. He also will assist in developing point-of-purchase materials, help coordinate various sales operations and act as liaison to the field on sales data and information.

Skinner Macaroni Co. is headquartered in Omaha and markets in 32

Bryant has been in the food industry for nearly 20 years, working for Buddies Supermarkets in Texas for 10 years before coming to Skinner where he has served as an area merchandiser, sales supervisor, district manager and regional manager.

Bryant and his wife, Marilyn, have two children, Kerri and Sarah, and reside in Omaha.

### ☐ Sell-in timing ☐ Price points/differentials/margins ☐ Supermarket News Advertising

You can move a lot more turkey if you move a lot more pasta, says advertising in Supermarket News by the National Macaroni Institute.

Copy continues: "Turkeys, chickens, ducks and geese will soon celebrate their big season. They have something else in common, they all go well with macaroni products, so feature poultry with elbow macaroni, spa-

ghetti and egg noodles for a ne profitable related sales package

### Officers of Great Plains Wheat

Ray Davis of Potter, Neb was elected chairman of the board of directors of Great Plains Wheat, Inc. at its annual meeting in Lincoln on Aug. 15, succeeding Harlau Weber of Wichita, Kas. J. Ole Sampson of Lawton N.D. was named vice-chairman and Harrell Ridley of Las Animas, Colo., was elected secretary. Ed Ross of Fisher, Minn., was named chairman of the Foreign Marketing Committee

Mr. Davis, a member of the Ne braska Division of Wheat Development, Marketing and Utilization, was vice-chairman of G.P.W. in 1977-78 and secretary in 1976-77. He wa president of National Association of Wheat Growers in 1973 and 1974 and served as official adviser to the U.S. delegation to the International Wheat Council in London. He represents C.P.W. on the board of directors of the Wheat and Wheat Foods Foundation. Mr. Davis has been presiden of the Nebraska Wheat Division.

### North Dakota

Mr. Sampson is chairman of North Dakota State Wheat Commission. He served an earlier term as vice chairman of G.P.W. and has been chairman of the Domestic Marketing Committee. Mr. Sarapson also has been active in U.S. Durum Growers Asso-

Mr. Ridley was chairman i the Foreign Marketing Committee of G.P.W. in 1976-77. He is a dire or of the Colorado Wheat Adminis ative

Mr. Ross is a member of the ! innesota Wheat Council, the newest nember of G.P.W. In addition to he new position as chairman of the Foreign Marketing Committee, Mr. Ross will serve with Mr. Sampson and Mr. Ridley on the G.P.W. Executive Committee, of which Mr. Davis is presi-

Michael L. Hall is G.P.W. presi

Que tions and Answers Abo : t Metrication

Me ication of the food industry was c cussed intensively at the American National Metric Council 4th Annu ! Conference, Questions were addre sed to A. W. Woelfle of Kraft

Q: Which sectors of the food induswill take the lead in conversion?

A: Ideally, products purchased most often would be the first to be converted. These products, however, are in general items such as milk and bread and are rather universally regulated. This means state laws will require change to permit their sale in metric sizes. Thus, it is anticipated that nonregulated foods and beverages, such as the carbonated drinks, will be the first areas to switch to

Q: Did I understand you to say that nit cost will not increase under

A: In theory this is true because Metric Nominees most of the logical metric sizes are slightly larger than the current con-tainers. This means the packaging cost per unit amount contained theoreticaldecreases slightly.

O: Are foods in containers that provide an optimum volume—if not, is this an opportunity for a packaging

A: The question of what constitutes in optimum volume in a container is often decided on the basis of what the consu er wants; not on the basis of what convenient for the packaging convenient for the packaging cturer. In some instances it possible to rationalize the of containers which could be dvantage of all parties-confood supplier and the packaging a terial manufacturer.

0: f metrication involves and consumers as well as industry, es your prescription of condecision making explicitly the consumer?

A: While the consumer is not alway: represented on a committee, most of us in the food business make extensive consumer tests with any hange contemplated. We have found t to be a difficult exercise at times to always interpret correctly what the nsumer will do positively; the negative thoughts come through very dear. Thus, the answer is that the

ECEMBER 1978

consumer is involved today and no Vice President doubt will become more active in a Burlington Industries, Inc. number of committees in the future.

O: How do you expect or suggest that consumers and consumer organizations become involved in the conversion process in the food industry?

A: I do not have the final answer to this question because a great deal of effort is being expended by many people in the metricarena: first, to make sure that the consumer input is not lacking and second, to figure a way to have representative consumer par-

Q: Do you anticipate a problem of exhausting the supply of available UPC number assignments at Kraft with the generation of a large number of new package sizes?

A: There should be no problem of number exhaustion because each food manufacturer has 5 digits, or 99,999 numbers available for use.

The following nominations have been made for the Board of Directors of the American National Metric

Mr. Phillip Alten Corporate Manager-Metric

Conversion Aluminum Company of America Mr. David A. Binzen (renominee) Director of Merchandise & Personal Planning

J. C. Penney Company, Inc. Mr. William Cunningham Research Economist AFL-CIO Mr. W. E. Hamilton (renominee) Chief Economist American Farm Bureau Federation Dr. Lawrence J. Kulp Vice President-Research &

Development Weyerhauser Mr. Stanley E. Mallen Metrication Planning Manager Ford Motor Company Mr. William J. McGuire Technical Consultant Gulf Research & Development

Company Mr. George D. Meixel (renominee) Manager-Washington Corporate

Ingersoll-Rand Company Mr. George E. Norman, Jr. Ms. Darlene T. Palmer Assistant Director of Broadcast

Management National Association of Broadcasters Mr. Wallace N. Seward President & Chief Executive Officer Chas. Martin International, Inc. Mr. Milton W. Smithman Staff Vice President National Association of

Home Builders Mr. Thomas Clark Tufts (renominee) Partner

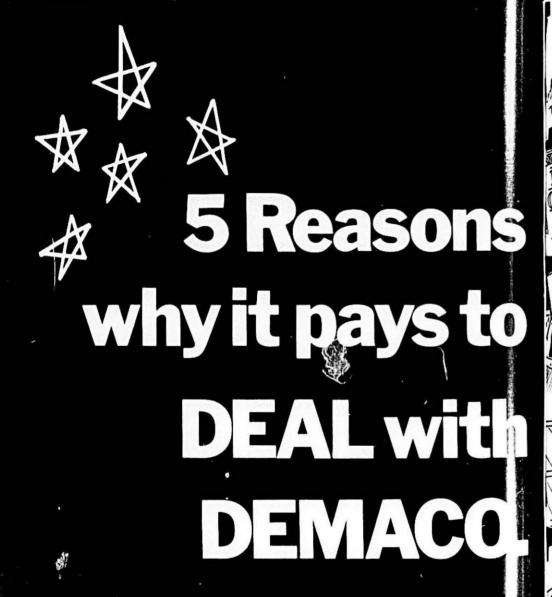
### **Energy Crisis or Not?**

from Business in Brief,

The prospect that future world oil price increases will be relatively modest does not support the view that there is no energy crisis. To begin with, inept U.S. energy policy would greatly shorten the grace period made possible by potential oil and gas production that has become economic because of high OPEC prices. Official U.S. policy still fails to recognize the potential for future oil production, although the Congress has made some progress in the case of natural gas.

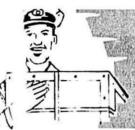
Even with the most enlightened energy policies in the United States and elsewhere, however, there is still a crisis—not just an oil supply crisis, but one with far broader implications. Increasing evidence suggests that the fourfold rise in oil prices in 1974 has produced fundamental structural changes in the world economy which may reduce the potential world economic growth rate by as much as 25%. Given the aspirations of people in both the developed and developing nations, the social, economic and ultimately the political implications of such a loss of output could be enormous. Only genuine cooperation among nations worldwide--combined with adept national energy policiescan minimize the eventual political consequences of slower world growth.

> NMMA Winter Meeting February 4-8, 1979 Doral Country Club, Miami



### Manufacturers of:

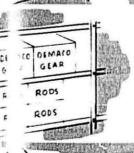
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- Short Cut Lines
- Extruders
- Drying Rooms
- Pre-Mixers
- Long Goods Continuous Lines
   Direct Canning Machines
  - Die Washers
  - Laboratory and Pilot Extruders
  - Sheet Formers and Noodle Cutters
  - Completely Automatic Ravioli Machine
  - Conveyors and Shakers



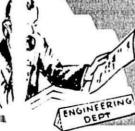


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### Notes on Nitrites

The danger to health from using nitrites to cure meat is almost entirely in the minds of uninformed newsmen and consumer advocates, a McCormick & Co., Inc., food scientist declares.

"Why all the fuss about nitrites?" asks 'Toni Ruth Manning.

"The fuss is the result of inappropriate media coverage by reporters who really don't have the background to judge the relative importance of what they are reporting.

"The fuss is also the result of socalled consumer advocates who are equally unqualified to realistically interpret test results."

Miss Manning, who addressed a meeting at the Carrollton Sheraton of the Maryland School Food Service Assn., is Planning Coordinator for McCormick's Corporate Technical Operations and a home economist. She also is chairman of the Maryland Section of the Institute of Food Technologists.

### Prevents Botulism

Before making her criticism of the press, Miss Manning noted that the major use of nitirites is to prevent botulism in cured meats.

"We think of botulism as coming from canned goods," she said. "The reason we practically never hear of botulism from ham or bacon is because of the almost universal use of nitrites."

nitrites and already has reduced maximum use level to 120 parts per million, with plans to reduce the figure to 40 ppm.

"First," she said, "another preservative and curing agent must be found

It was in the late 1800's, she said, that scientists discovered the curing process of meat doesn't begin until nitrate in saltpeter is changed into nitrite by a chemical reaction in the meat.

"The characteristic flavor, color and texture of cured meats is due to the chemical reactions which take place between meat constituents and the nitrite," she went on.

In the 1920's extensive tests by the United States Department of Agriculture found that nitrite could be added to meat directly, eliminating saltpeter, thus giving man control over the curing process.

In 1969 indications were found that nitrites can combine chemically with certain compounds in meat to form nitrosamines, some of which cause cancer in test animals.

Further tests showed nitrosamines formed only in beacon and only in the frying process. And other tests showed that nitrites actually prevented the formation of the toxin which causes botulism.

A 1975 regulation allowed the use of nitrite in meat at the maximum level of 200 parts per million. It was found that sodium ascorbate, anothe additive in bason used for its effect on color, also helped to prevent the formation of the nitrosamines.

"Then a year or so ago nitrosamines were found at very low levels in other cured meats, not just fried bacon," said Miss Manning. "And in July a study indicated that nitrites themselves could cause cancer.

"In the study, which fed high levels of nitrite to rats, 12.5% of the test rats showed symptoms of a cancer similar to leukemia. But 8% of the control rats, fed the same diet but without nitrite, also got cancer!"

### Misapplied Statistics

These statistics, she said, have been misapplied and overemphasized because they were not understood in context of the relatively few risks involved.

The government, she noted, has devised a plan to phase out the use of nitrites and already has reduced maximum use level to 120 parts per milion, with plans to reduce the figure to 40 ppm.

The new brochure discusses the Total Plate Count and Mist Probable Number techniques—two method for enumerating the total microbia population present in a food sample to 40 ppm.

"First," she said, "another preservative and curing agent must be found to do what nitrites now do. And in the meantime, almost nobody seems to be putting the danger in perspective." identifying pathogenic organis as of indicators (species typically associated with conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the conditions that might introduce of a condition of the condit

Both nitrites—and nitrates which can be turned into nitrites by the body—are in most green vegetables and some non-green vegetables and some fruits, she said.

the type of microbial grov occur is discussed briefly.

A copy of the brochure from the Biological Service United States Testing Company of the states Testing Company of the states Testing Company of the type of microbial grov occur is discussed briefly.

"Mother Nature put them there," Miss Manning said, "and only 20% of our dietary intake of nitrites comes from cured meat. Of the nitrites that enter the digestive system, 97% are not from food, but from man's own saliva or the intestine. The risk to man is very, very small."

Uninformed consumer advocates and careless reporters are not the only ones to blame for distorting the potential danger of nitrites, she said. She continued:

"The fuss also is the result of some manufacturers taking advantage of

the fears built up in the consur er by the reporters and consumer advates. "Some manufacturers use class of

"Some manufacturers use cla ns of all natural," no additives or '1 preservatives' on their products when they may not really be priate and even though they may not be illegal."

### New Brochure Focuses On Microbiological Evaluation of Foods

Microbiological evaluation of foods is the subject of a new publication announced today by the United States Testing Company, Inc. The four-page illustrated brochure describes laboratory methods for identifying and counting microorganisms present in raw, processed, and prepared foods.

Products heavily contaminated with microorganisms may develop of flavors or odors, become softened or discolored, or exhibit other undesirable changes. They may also pose a public health risk if pathogenic, or disease-causing, microbial species are present. Microbiological testing is an effective means of projecting the patential shelf life of a food and of determining food safety.

The new brochure discusses the Total Plate Count and Mist Probable Number techniques—two methods for enumerating the total microbial population present in a food sample. Also described are procedures for identifying pathogenic organisms of indicators (species typically asso iated with conditions that might introduce pathogens). The influence of a oods constituents and processing hist ry on the type of microbial growth the team occur, is discussed briefly.

A copy of the brochure is av lable from the Biological Services Di ision.
United States Testing Company Inc.
1415 Park Avenue, Hoboken
Jersey 07030, (201) 792-2400.

### Low Calorie Labeling

The FDA adopted rules requiring that foods labeled "low calorie" contain no more than 40 calories a serving. Under the regulations, which take effect July 1, foods labeled "reduced calorie" must have at least one-third fewer calories than the foods they replace. The labels also must give complete nutritional information.

THE MACARONI JOURNAL

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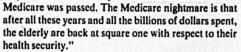
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### THE LAST OF THE **BIG-TIME SPENDERS**

By

Richard L. Lesher President Chamber of Commerce of the United States

"When adjusted for inflation, Medicare beneficiaries spent more out-of-pocket for health care last year than they did in 1964, the year



That quote is from a letter Senator Kennedy sent to The Wall Street Journal. His diagnosis of the problems the government caused by pouring billions of dollars into ill-conceived and poorly administered national health care programs is quite good, except for one omission: He should have noted that reckless federal spending has generated the very inflation that is now the number one problem for the elderly and the rest of

With such an admirable grasp of the futility of trying to cure social ills by massive infusions of printing-press money, you would think that a larger, more costly federal health care program would be the last thing on the Senator's mind. Unfortunately, a larger, more costly federal health care program appears to be the firstand perhaps the only-thing on the Senator's mind.

The need for a new national health care plan is hardly self-evident. Roughly 90% of us already have health insurance of one kind or another. Any gaps in the current system can be filled at a reasonable cost, which is what President Carter seems to be

The President's approach is the proper one, because the two factors most responsible for the upward spiral of medical costs would both be aggravated by a universal government-run program.

One of these factors was the sudden outpouring of federal money into the system when Medicare and Medicaid came along. The supply of funds available to spend on health care increased much faster than the supply of hospitals, medical personnel, etc. And money, like water, seeks its own level. That problem is admittedly temporary, unless we repeat the initial mistake.

The other problem is one which our own continuing studies of the health care industry unfailingly turn up: There is not enough individual incentive to control costs. Insurance now pays 90% of the hospital bills and 66% of the doctors' bills.

nder those circumstances, medical personnel don't have much cause to worry about what they're charging the patient, because they know the patient has insurance. The patient doesn't have sufficient incentive to be cost-conscious either, for the same reason. And the insurance companies can simply pass their costs along to the insured (which often means the insured's employer).

One proposed solution to lax cost-control is the Health Maintenance Organization, (HMO) which makes more money when its patients stay well than it does when they get sick. Thus, the emphasis is on preventive care for the well and effective treatment at the lowest possible cost for the ill.

Another solution is peer review, in which panels of physicians rule on the cost-effectiveness of the treatment selected by other physicians.

Still another helpful idea is to find a way to project physicians from frivolous or malicious malpractice suits, so they will not need to order more tests that are medically necessary.

All of these ideas-and many more-can be use 1 in concert to control costs without undermining the c ality of care. The National Chamber will soon beg 12 community-oriented program to acquaint citizens and businesses with the most effective of the cost-cor rol and health-improvement techniques, based on a s idy done under the auspices of the National Char ber Foundation. The research was conducted by It er-Study, an independent health policy analysis and research firm.

We can have good health care at an affordable picc, if we are guided by reason rather than politics.

But the era of massive, expensive, inefficient federal "solutions" to social problems is over, as most people clearly realize. In time, I suppose, the word will reach even Senator Kennedy.



Mama Mia is getting old -

and her children have to be told how to try it, how to diet, how to use modern cooking ways.

The National Macaroni Institute promotes pasta products through recipes and photographs to food editors in every type of media.

Educational materials and recipe leaflets are distributed to consumers, teachers and students.

Films and film strips are distributed for general use and special television showings.

- TV Kits are periodically prepared for pre fram producers.
- Cc peration with related item advertisers an publicists is sought an dobtained.
- Sp :ial projects include a Foodservice Pr gram, press parties, materials for co numer specialists, background

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The National Macaroni Manufacturers Association holds its Winter Meeting February 4-8, 1979 at Doral Country Club & Hotel, Miami, Florida.

Doral's convention center is one of the nation's most lavish meeting complexes and certainly one of the most handsome. The Country Club boasts one of the three most challenging golf courses on the PGA tour. And just about any recreational activity you can think of is available somewhere on Doral's 2,400 acre resort. There are five golf courses, 19 tennis courts, fishing, pool and ocean swimming, cycling, spa, game rooms, and eve-

Rates are \$76 daily single occupancy, \$80 double occupancy, without meals.

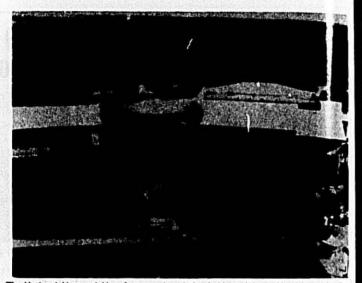
Program plans will be announced soon by the Association office.

### Man in Charge

As the man-in-charge, #32 works where the action is, making splitsecond decisions in front of thousands of fans in the stands and millions of television viewers watching National League football. Dr. Jim Tunney travels over 100,000 miles a year to head a crew of game officials who are true professionals in their field. He has been officiating since 1960 and holds the distinction of being the only referee to work two consecutive super

He has earned a Doctorate and has been in education more than a quarter of a century. He is president of the Institute for the Study of Motivation and Achievement. Recommended as a speaker by macaroni members of Gro-





The National Macaroni Manufacturers Association holds its Winter Meeting at the Dar Country Club,, Miami, Florida, February 4-8, 1979. The state of the industry, management matters and product promotion will be discussed. On the social scene there will be a Italian dinner, golf and tennis tournaments. Details from NMMA, P.O. Box 336, Polating IL 60067.

the NMMA Winter Meeting and then will serve as master of ceremonies for a trade-day session featuring two outstanding operators in the grocery field.

Watch #32 on television and then come hear him give you valuable lo David. pointers on better management prac-

### Winter Meeting Headliner

Robert L. Siler, executive vice president and members of the board of Sales Force Companies, Inc., Schiller Park, Illinois—largest food broker in America-will lead discussions on human resources in selling. He comes directly from an American Management Association workshop to make this presentation.

### Agenda Highlights

Committee meetings will take place Sunday afternoon, February 4, with a

welcoming reception that evening. Business sessions begin with a Continental breakfast each morning at 7:30 a.m. for the next three days. This will enable the athletes to get out on the links and courts in the early after-

cery Manufacturers of America, Dr. Tunney will speak on "Creating a Positive Organizational Climate" at noon and the Tennis Mixer on Tuesday afternoon.

> Monday morning's programs will feature committee reports, comments by Counselor Harold Halfpenny, and the foodservice program up-date by

> Tuesday's program starts with Elinor Ehrman's report on produ t pro-motion followed by motivation il discussions by Dr. Tunney and M Siler.

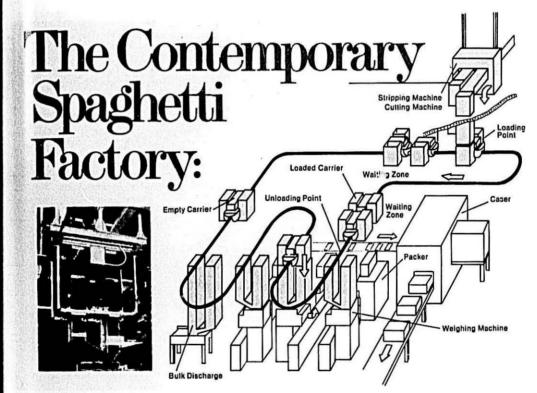
> Wednesday is Trade Day w h two outstanding grocers invited to speak Social events include an talian



Robert L. Siler

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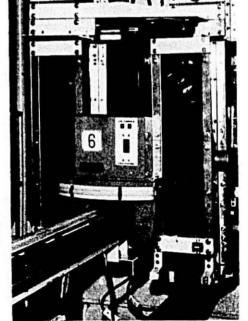


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### Happy Birthday

Camillo De Rocco, original owner of Florence Macaroni Company, Los Angeles, had a birthday party given to him on November 20 by his son, Francis. Mr. De Rocco is 94, lives alone and drives a car. Happy Birthday, Camillo!

### L. E. Wo:kman Dead

Lloyd E. Workman, former vicechairman of the board of International Multifoods Corp., died Oct. 20 in Minneapolis. Mr. Workman, 64, retired as vice-chairman at the end of 1976 after more than 30 years with the company, and remained a mem-ber of the board until his death.

Mr. Workman joined Multifoods in 1946 after two years of service in the Air Force during World War II. Dur-

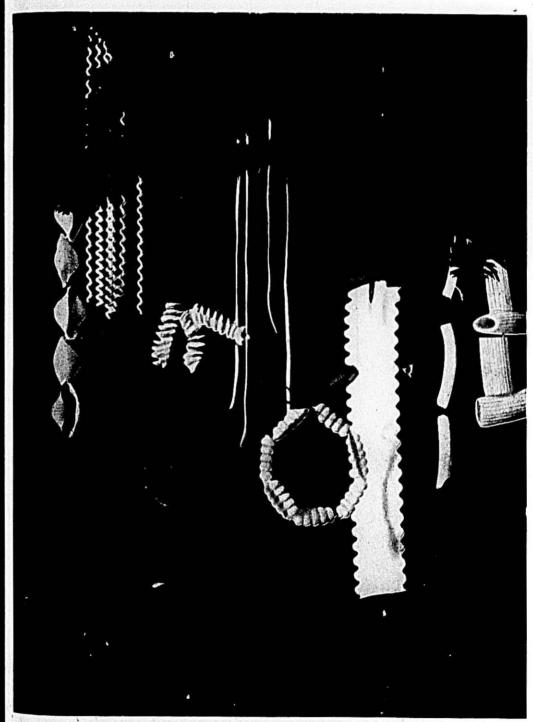
ing his career, he held a variety of positions with the company, including five years as general manager of flour milling operations during 1965-69. He was elected a vice-president in 1959, a member of the board of directors in 1961 and vice-chairman in 1973.

When the decade wide sales volume of about \$1.5 million. He was general manager of the company's Eagle Roller Mill. t New Ulm, Minn., in 1952 when Mu iffoods acquired Supersweet Feeds, and directors in 1961 and vice-chairman in 1973.

Mr. Workman was instrumental in establishing Multifoods' formula feed operations during the 1950's, a business which now has annual world-

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